Pūrongo ā-Tau

Maungaharuru-Tangitū Trust
2025-2026

MAUNGAHARURU
TANGITŪ



Punanga Te Wao whare tīpuna - Tekoteko Tataramoa, with Ngāti Kurumōkihi represented between the tekoteko and the koruru, Marangatūhetaua. Photo provided by MTT.

Pātōtō ki te ata, pātōtō ki te pō

Strengthening what sustains us, from one generation to another.

Te toto o te tangata he kai, te oranga o te tangata, he whenua, he oneone.

While food provides the blood in our veins, our health is drawn from the land and soils.

This year's story is one of rebuilding, strengthening what sustains us, and laying foundations for those who come after us.

Our Hapū continued the long work of rebuilding after Cyclone Gabrielle. Significant work on housing progressed, along with the whenua and infrastructure needed for the future home of Tāngoio Marae.

Alongside this rebuilding, we invested in what sustains us as Maungaharuru-Tangitū: our whānau, reo, tikanga, rangatahi and taiao, and the protection of our rights and interests.

We also looked ahead. The decisions we make now about our whenua, knowledge, skills, assets and pūtea, and how we govern them, will shape what we are able to pass on to our mokopuna.

This Pūrongo ā-Tau shares the mahi carried through during 2025–26, what it has achieved for our Hapū, how our resources have been used, and the work ahead.

Pūrongo ā-Tau





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Ngā hua 2025

Hapū values shaped the Waikari Gorge rebuild

Our cultural values and mātauranga helped inform the recovery work.

Construction began on the new Tāngoio Marae

A major milestone in bringing our Marae home to 139 Beach Road.

Recovery cabins secured through to 2028

Giving cyclone-affected whānau more time to move towards permanent homes.

7,268 registered Hapū members

More whānau are connected with Maungaharuru-Tangitū.

39 rangatahi · 11 wānanga

Rangatahi connected with whenua, whakapapa and mātauranga.

o te tau
26

5 kākā returned to our takiwā

Bringing a treasured native species back to our whenua.

68+ consents assessed · 9 submissions made

Protecting Hapū rights and interests in decisions that affect us.

169 whānau households supported

Puawānanga supported whānau wellbeing, advocacy and recovery.

$183,000 secured for Opouahi

Supporting the protection of significant wetlands and whenua.

$77.3m in Group assets

With $66.4m in net assets after liabilities.

Te Pūrongo a te Toihau | MTT Chairperson's Report



Mai i Maungaharuru i te uru ki Tangitū i te rāwhiti, ko ngā Hapū o Maungaharuru-Tangitū ēnei e ngunguru nei, tihei mauri ora!

Mihia, tangihia, poroporoakitia te hunga kua whetūrangitia. Ko rātau kua riro ki tua o Paerau, haere atu rā koutou.

Kei ngā uri whakaheke o Marangatūhetaua rātau ko Ngāti Kurumōkihi, ko Ngāti Whakaari, ko Ngāi Tauira, ko Ngāi Te Ruruku ki Tāngoio, ko Ngāi Tahu, tēnā koutou.

It is a privilege to present this report as Toihau of Maungaharuru-Tangitū Trust. I returned to the role following our Hui-ā-Tau on 6 December 2025 and have since spent considerable time with Trustees looking at where Maungaharuru-Tangitū is now and what comes next.

What must Maungaharuru-Tangitū always protect and do? Where can we make the greatest difference? And how do we ensure what we have built can be sustained for the generations who follow us?

Those questions have shaped much of our governance work this year.

The year in review

For me, FY26 was a year of rebuilding, protecting what matters to us, and laying stronger foundations for our mokopuna.

Rebuilding has meant continuing the transition from Cyclone recovery, supporting affected whānau, working through longer-term housing pathways and progressing the Tāngoio Marae rebuild.

We have continued to invest in our whānau, rangatahi, reo, tikanga and taiao, while protecting our rights and interests and ensuring Maungaharuru-Tangitū has a voice in decisions that affect our whānau and takiwā.

Trustees have also had to look beyond the immediate mahi and consider the organisation itself – our assets, financial sustainability, governance, priorities and the role Maungaharuru-Tangitū should play in the years ahead.

Tāngoio Marae

The rebuild of Tāngoio Marae has remained one of the most important kaupapa for our Hapū this year.

After years of recovery mahi to secure a pathway forward, FY26 was the year we moved from securing the whenua and funding into design, preparation and the beginning of physical works for the new Marae at Tāngoio.

The Relationship and Funding Agreement signed in June 2025 secured a $16 million Crown contribution towards the whenua and the design and construction of the new Marae. That gave us the pathway to move forward, but it also brought a responsibility to make sure this kaupapa is well governed and the pūtea is managed carefully.

One of the highlights for me was Takahia te Whenua in December. Seeing our whānau together at Tāngoio, walking the whenua and sharing our whakapapa and histories, was a reminder of what this rebuild is really about. We are not simply replacing buildings lost through Cyclone Gabrielle. We are rebuilding a place for our Hapū to gather, practice our tikanga and kawa, share our kōrero and strengthen the connections between our whānau, whenua and tīpuna.

Physical works began on the Marae whenua in February 2026, marking another significant step from planning towards rebuilding. Since year end, preliminary design has been approved and developed design is underway.

We are beginning to see years of whānau kōrero and aspiration take physical form through the design of our whare tipuna, whare kai, whare kōkiri and the wider Marae. As Toihau and Co-Chair of Te Matataki, my role is to support the Marae Trustees and help ensure the project is well governed, costs and risks are understood, and what is ultimately built reflects the aspirations and identity of our Hapū.

There is still a lot of mahi ahead and there will be challenges and decisions along the way. But we have moved a long way from the uncertainty immediately following Cyclone Gabrielle. We now have the whenua, funding, plans and people in place to rebuild our Marae.

I acknowledge the Tāngoio Marae Trustees for the responsibility they carry on behalf of our Hapū, alongside Te Matataki, the project team, our kaumātua, whānau, Maungaharuru-Tangitū Trustees, kaimahi and everyone contributing to this kaupapa.

From recovery to longer-term responsibility

Cyclone Gabrielle continues to shape our mahi, but FY26 also marked a transition. The dedicated recovery response is increasingly moving into longer-term responsibilities across housing, the Marae, taiao, infrastructure and support for whānau.

The 17 transitional housing cabins remain one of those responsibilities. Since year end, Trustees have approved an updated Long-Term Management Plan through to 2028, and Maungaharuru-Tangitū is working with resident whānau to understand their circumstances and aspirations while considering the options for each cabin.

Our focus is to manage this transition carefully, honour our commitments to resident whānau and make well-informed decisions about the future of the cabins.

Protecting our rights and interests

Protecting our rights and interests has become an increasingly important part of our work.

During FY26, the Government continued a programme of legislative and policy reform affecting Te Tiriti, Māori participation in decision-making, resource management, local government, taiao and kaitiakitanga.

These changes have direct implications for rights and interests that generations of our people fought to have recognised and protected. Our responsibility is to understand what they mean for Maungaharuru-Tangitū and ensure our Hapū has a voice in decisions that affect us.

Throughout the year, Maungaharuru-Tangitū participated in planning and policy processes, advocated for our Hapū, engaged in resource consent and cultural impact processes, maintained access to legal and technical expertise, and worked alongside other Hapū and iwi where our interests aligned.

Our Takutai Moana kaupapa also continued. Our application seeking recognition of the customary interests of our Hapū is now before the Court of Appeal, with a hearing scheduled for March 2027. Alongside the legal process, we continue direct engagement with Ngāti Pāhauwera, guided by tikanga, whanaungatanga and our longstanding relationship.

The changes occurring nationally also reinforce the value of Hapū and iwi working together. Since year end, we have continued to engage through the National Iwi Chairs Forum and other networks, while considering how we can strengthen coordination across Te Matau-a-Māui on matters of shared interest.

For Maungaharuru-Tangitū, this is about Mana Motuhake. We inherited rights and interests because generations before us stood up for them. Our responsibility is to protect and exercise those rights and ensure they remain meaningful for those who follow us.

Whānau have a role too. Decisions made by Parliament and government affect our whenua, taiao, rights and the opportunities available to our mokopuna. I encourage every eligible member of our Hapū to be enrolled, understand the issues, participate and vote.

Who you vote for is your decision. What matters is that our people participate in the decisions that shape our future.

Kaitiakitanga in action

During the year, Maungaharuru-Tangitū progressed the 5.2 kilometre deer exclusion fence around Opouahi Scenic Reserve and the wetlands on Opouahi Station, supported the return of juvenile kākā to Boundary Stream, and continued to protect wāhi taonga through resource consent and cultural advice processes.

We also worked alongside NZTA and councils on Cyclone recovery infrastructure, providing cultural input, archaeological oversight, monitoring, planting and karakia.

Te Rerenga Kārearea grew from our recovery mahi and the need for better information about our changing catchments and the future of our takiwā. It brought mātauranga ā-Hapū together with environmental science to better understand how Cyclone Gabrielle changed our catchments and what that may mean for restoration, resilience and future decisions.

The value of this mahi is not simply the research. It is the knowledge, information and tools that now sit with our Hapū and can support future decisions about our whenua, wai and taiao.

Alongside the involvement of whānau and rangatahi in restoration and environmental kaupapa, this mahi helps ensure our people remain active kaitiaki and participants in decisions affecting our taiao.

Strengthening our whānau and culture

Across our whānau mahi, we continued supporting connection, wellbeing, identity and participation.

Our Whakatipu Kaitiaki programme connected 39 rangatahi with whakapapa, tikanga, leadership and te taiao through place-based learning and practical kaitiakitanga.

Work also continued on Kia Haruru Anō te Reo, our reo revitalisation kaupapa, alongside kaumātua, kaiako, waiata leaders, rangatahi and whānau, with a focus on building the knowledge and skills needed to carry our reo, waiata and cultural roles forward.

Our strength as a Hapū is found in our whānau knowing who they are, where they come from and the responsibilities we have to one another, our whenua and those who follow us.

Change around our Trustee table

FY26 was a year of change around the Trustee table.

Following the 2025 Hui-ā-Tau, voting packs did not reach some eligible whānau living in Australia, delaying completion of the Trustee election and the transition to our incoming Trustees.

That should not have happened.

All eligible whānau should have the opportunity to participate in our elections, wherever they live. The issue was addressed and the election completed, but the experience reinforced the need for robust and inclusive election processes.

In February 2026, we welcomed Paora Manaena, Natalia Taurima-Hinton and Kerri Nuku to the Trustee table. I acknowledge each of them for putting their hand up to serve our Hapū and for the contribution they have made since joining us.

Since year end, we have moved through another Trustee election. Robbie Paul will continue as a Trustee and Krystal Tāne-Haimona will join the Trustee table following this Hui-ā-Tau.

Krystal replaces Kelly May, who is stepping down after making a significant contribution during her tenure. I particularly acknowledge Kelly's contribution through Cyclone Gabrielle and the recovery that followed, her commitment to our taiao mahi, and her role as Trustee observer on the MTL Board. I also acknowledge Anaru, Taimarino and Tiaki for the support they have given Kelly throughout her service.

On behalf of Trustees and our Hapū, thank you Kelly.

Our purpose, priorities and sustainability

During the year, Trustees began looking more closely at the future direction of Maungaharuru-Tangitū: our core purpose, where we should focus, the role the Trust should play and what we can sustain over time. As the range of mahi and expectations of the Trust have grown, we need to be clear about what matters most, where we can make the greatest contribution and how our resources are best used.

At the heart of this is our responsibility to protect and grow what was returned through settlement, while using our resources, relationships and capability to support our whānau today and into the future.

Our role will vary across kaupapa. In some areas we will lead. In others we may partner, advocate, enable or connect. There will also be areas where others are better placed to deliver.

Financial sustainability is part of the same conversation. We have a strong asset base, but the value of those assets is different from the income available each year to support our mahi. External funding has enabled important kaupapa, but much of it is tied to particular programmes and timeframes.

Our FY26 accounts reinforce the importance of this work. Maungaharuru-Tangitū has a strong financial foundation, with $77.3 million in assets and a net value of $66.4 million after liabilities. At the same time, the accounts show an operating loss of approximately $867,000 for the year.

There are accounting and timing factors that affected that result, which are explained in Pūrongo Pūtea later in this report. For Trustees, the key issue is ensuring the ongoing mahi we want Maungaharuru-Tangitū to carry can be supported by reliable income year after year.

That means aligning what we want to achieve with what we can sustain and considering how our assets can best support the aspirations of our Hapū.

This is also why Trustees have been looking more closely at our commercial assets and investment settings – not simply at what they are worth, but at the income they generate and how they can support our Hapū. During the year we reviewed our SIPO and set clearer expectations for both the long-term returns and income we expect from our commercial assets. Since year end, Trustees and MTL Directors have continued that work by looking at what each of our major assets contributes, what further investment they require, and whether our current commercial arrangements remain right for the future.

Through this wider work, Mana Motuhake has emerged even more clearly as the foundation of the Trust's role. It speaks to our responsibility to receive, hold, protect and advance what was secured through settlement – our whenua and taonga, our rights and interests, how we invest for the future and how we support our whānau.

The direction is towards a clearer, more focused strategy, with fewer priorities and a stronger connection between the direction Trustees set and the mahi of the organisation.

That direction needs to be informed by our whānau.

Taking the kōrero to whānau

On 19 September, we held a Hui-ā-Hapū to discuss the purpose and future priorities of Maungaharuru-Tangitū, our sustainability, and the review of our Trust Deed and governance arrangements.

We asked what Maungaharuru-Tangitū must always protect and continue to do, where the Trust should make the greatest difference, and what we need to do to leave our mokopuna in a stronger position.

Across the four discussion groups there was considerable consistency. Whānau spoke about protecting whenua, wai, taiao, whakapapa, tikanga, reo, kōrero tuku iho, Marae and taonga; strengthening relationships and participation; investing in rangatahi, education, skills, leadership and succession; and building greater self-reliance through purposeful use of the Trust's assets.

The Trust Deed review also formed part of that conversation, giving us an opportunity to consider whether the settings that govern Maungaharuru-Tangitū and whānau participation continue to serve our Hapū.

For me, there is a simple idea underneath much of what we heard: Protect what was returned, grow it, use it with purpose and leave our Hapū stronger.

Our responsibility now is to take that kōrero forward and report back to whānau on what we heard, what we will progress and where further kōrero is needed.

He taonga tuku iho

As I close, I want to acknowledge those who contribute to Maungaharuru-Tangitū.
To my fellow Trustees, thank you for your contribution during the year and for the responsibility you carry on behalf of our Hapū.

To our kaumātua, thank you for the mātauranga, guidance and cultural leadership you provide.

To Adele and our kaimahi, thank you for your commitment to Maungaharuru-Tangitū and our whānau, and for the mahi you carry across the kaupapa reflected in this report.

To our MTL Directors – Anthony, Tom and Fiona – thank you for the expertise and care you bring to looking after the commercial assets of our Hapū.

To the Tāngoio Marae Trustees, Te Matataki, the project team and everyone contributing to the rebuild of our Marae, thank you for the mahi you continue to carry.

And to our whānau, thank you to those who attend our hui, participate in our kaupapa, share your whakaaro, challenge us and hold us accountable.

What we inherited is not ours simply to hold. Our responsibility is to care for it, grow it, use it with purpose and pass it on in a better state.

The strength of Maungaharuru-Tangitū rests with our whānau and the connections between us, our whenua, our moana and our whakapapa.

He taonga tuku iho, mai i ngā tīpuna ki ngā mokopuna.

Nā Shane Taurima

Te Pūrongo a te Kaiwhakahaere Matua | Chief Executive Officer's Report



Tēnei te mihi ki ngā mana whakahaere, ngā kaitautoko, ngā kaimahi, me ngā whānau o Maungaharuru-Tangitū.

The work reflected in this report has depended on the contributions of many people to carry kaupapa forward. Kaimahi have worked alongside whānau, kaumātua, advisers and partners to support whānau, deliver programmes and attend to responsibilities that continue well beyond any single event or milestone. Their commitment has enabled progress while the substantial demands of recovery have continued.

As the dedicated recovery programme transitioned into the Trust's ongoing operations, work continued across housing, the cabins, infrastructure and support for the Tāngoio Marae rebuild. We acknowledge Tania Hopmans, Kelly May and Hayley Lawrence for their substantial contribution through the Recovery Team, alongside the many whānau and partners who helped establish a pathway forward. Carrying this work into the next phase has required ongoing coordination and practical support, working alongside affected whānau and the Tāngoio Marae Trustees.

Takahia te Whenua was a significant occasion within the year's recovery and rebuilding mahi. Whānau walked together on whenua returned to Hapū ownership, remembering the generations who had sought its return. It was a day full of emotion, grounded in whakapapa and the significance of being together on the whenua. The beginning of physical works for the future Marae marked another step in the journey from recovery towards rebuilding.

The Trust's wider mahi has also continued. Puawānanga has continued to provide practical support for whānau. Whakatipu Kaitiaki has offered rangatahi opportunities to learn on the whenua alongside knowledge holders, while Pēpi Packs celebrated the arrival of pēpi with taonga that carry Hapū stories and identity. Preparation for wānanga reo and support for whānau-led waiata sessions have also been part of the year's mahi, contributing to the sharing of reo, tikanga and knowledge across generations.

The generosity of whānau has been felt in the many hands that helped prepare and host our Matariki celebrations and our Hui-ā-Tau, and through the partnership with the Hunting Committee to provide kai for whānau and Hapū gatherings. Whānau have also contributed to taiao kaupapa, bringing their knowledge and skills to the mahi. These contributions are expressions of manaakitanga, whanaungatanga and kaitiakitanga in practice.

Supporting kaupapa initiated and carried by whānau is also an important part of the Trust's role. This included a financial contribution towards substantial urupā mahi undertaken by whānau. Building clearer opportunities for whānau to participate, contribute and help shape the Trust's work remains a priority.

Te Rerenga Kārearea has brought together Hapū mātauranga and science to strengthen understanding of the changes Cyclone Gabrielle brought to the takiwā. Alongside conservation, restoration and involvement in infrastructure projects, this work helps ensure Hapū knowledge and priorities inform decisions affecting whenua and wai.

Government reforms, resource management processes and preparation for takutai moana proceedings have also required sustained advocacy and specialist advice. Relationships with kiritata and other partners remain important to this work.

Within the organisation, financial reporting and oversight have improved, giving Trustees clearer information about delivery, risk and available resources. Some planned work was not completed as urgent matters, changing requirements and ongoing recovery affected what could be progressed. Accounting openly for this is important, as is using that experience to improve planning and ensure commitments are supported by sufficient capacity and pūtea.

The work ahead requires clear priorities and reliable income, including funding that recognises the full cost of delivering kaupapa. Management has a continuing responsibility to give Trustees sound information, make the demands of delivery visible and turn agreed direction into achievable plans.

Ngā mihi nui to our kaimahi for your dedication, care and commitment to the mahi. Thank you for all that you do for whānau, for the way you support one another and for the heart you bring to your work. To our Trustees and kaumātua, thank you for your guidance and support, and for sharing your mātauranga to help guide our work. To our whānau, thank you for the time, knowledge and aroha you give, for the many hands that help carry kaupapa, and for sharing your whakaaro with us.

As we look ahead, keeping whānau informed and involved, supporting whānau-led kaupapa and ensuring the Trust can sustain its mahi will remain central to our work.

Mauri ora

Adele Small

Kia Tipu te Mauri Ora

Kia Tipu te Mauri Ora speaks to the wellbeing and vitality of our Hapū - whānau, whenua, wai, wāhi taonga, and the relationships that connect Maungaharuru-Tangitū.

Through generations of change, our whakapapa and ahi kā have kept us connected to these places and to one another.

Severe weather and flooding form part of that history, particularly at Tāngoio, where events have affected whānau, whenua, infrastructure and the Marae and influenced decisions about its future.

Cyclone Gabrielle brought widespread impacts across our takiwā and urgency to find resilient land, rebuild Tāngoio Marae, strengthen what sustains the Hapū, and lay strong foundations for our mokopuna. The timeline below places Cyclone Gabrielle within that longer history and provides context for the recovery and rebuilding mahi that followed.

1938

ANZAC Day Flood
25 April 1938

Remembered as the "Mother of All Floods", the event damaged roads and bridges, isolated the valley and left school grounds and productive whenua under deep silt.

1956

Tāngoio floods again
July 1956

Torrential rain caused Te Ngarue to rise over bridges and flood homes. State Highway 2 and surrounding farmland were extensively damaged.

1963

Queen's Birthday Flood
June 1963

Around 406 mm of rain fell in 24 hours in the Tāngoio catchment. Homes were evacuated and some took on almost a metre of water. The repeated flooding contributed to many whānau leaving Tāngoio during the 1960s.

1988

Cyclone Bola
March 1988

Flooding again covered productive whenua and reached Tāngoio Marae. By then, fewer whānau remained permanently in the valley, but the exposure of Tāngoio to severe weather remained.

2018

Hawke's Bay Flood
March 2018

Floodwaters again isolated communities and disrupted life in the Tāngoio catchment, reinforcing the continuing exposure of the valley to significant flood events. Rainfall peaked at about 55mm in one hour.

2023

Cyclone Gabrielle
February 2023

Caused widespread flooding, erosion and damage across the takiwā. Tāngoio Marae, papakāinga and surrounding whenua were severely affected, alongside whānau, whenua, waterways and infrastructure across Maungaharuru–Tangitū. The scale of the event shaped the recovery and rebuilding mahi that followed.

Our ahi kā has endured. The next chapters of this story tell of renewal: rebuilding Tāngoio Marae, protecting and nurturing what matters to us, and laying strong foundations for our mokopuna.



Whakamoemiti at Tāngoio Marae post Cyclone Gabrielle.

Cyclone Gabrielle

14–15 February 2023

Cyclone Gabrielle caused catastrophic damage across the Maungaharuru–Tangitū takiwā. Intense rainfall across the upper catchments triggered flooding, landslides and erosion. Water, silt and debris inundated homes, Tāngoio Marae and Punanga Te Wao Kōhanga Reo. Roads and bridges were destroyed, leaving some communities isolated for months.

Our people first

The immediate tasks were clear: account for our people, reach those who were isolated, and provide practical support.

In the first days after Cyclone Gabrielle, the response was led through the Trust under the then General Manager, alongside Trustees, kaimahi, whānau and volunteers. Welfare checks were made, supplies delivered, and isolated communities reached by road and helicopter.

As the scale of the recovery became clear, the Board established a dedicated Recovery Team and a substantial programme of recovery and rebuilding mahi: securing funding, navigating complex land search and temporary housing processes, while also advocating across Crown and local government for Hapū interests. What began as an emergency response became a substantial programme focused on rebuilding, strengthening resilience, and laying foundations for whānau and mokopuna.

The whenua had changed

Floodwater, sediment and debris altered rivers, wetlands and productive whenua. Our access routes to wāhi taonga and mahinga kai had been greatly damaged.

At Tāngoio, a response team worked through the silt covering the Marae, clearing the site and preparing for the early recovery of taonga before the Whakamoemiti for Tāngoio Marae was held. The immediate clean-up was only one part of the challenge; Maungaharuru-Tangitū Trust also needed photographic and documentary evidence of changes to inform safe decisions for eventual recovery and restoration.

View of Esk Valley post Cyclone Gabrielle taken from the welfare check Helicopter. Photographer: Madison King

Immediate response at a glance – February to May 2023

These figures relate to the immediate Cyclone Gabrielle response and are not FY26 results or totals for the wider Recovery Programme.

2,346
Hapū members estimated to have been directly affected

109
Kaumātua connected with in Napier

499
Hapū welfare checks completed

16
Care packages delivered to Punanga Te Wao Te Kōhanga Reo

237
Care packages delivered to whānau

45
Pūtea Manaaki grants supplied by Ministry of Health 31 May 2023

4
Starlink units provided to isolated whānau

$61,500
Distributed through the Pūtea Manaaki Emergency Relief Fund

Beyond the emergency: recovery

The dedicated Cyclone Gabrielle Recovery Team, led by Tania Hopmans alongside Kelly May and Hayley Lawrence, carried the recovery programme over the following two and a half years.

The Maungaharuru–Tangitū Locality Plan was developed in response to the Hawke's Bay Regional Recovery Agency process, translated the regional recovery framework into Hapū priorities for whānau, Tāngoio Marae and the takiwā. It focused on what mattered most: safe housing for affected whānau; a functioning Tāngoio Marae on resilient whenua, land for future papakāinga, support for Punanga Te Wao Te Kōhanga Reo, and ensuring the Trust had the capability and resources to lead the recovery. Turning those priorities into action required sustained funding, advocacy, technical work, and negotiation.

The team secured Crown and agency funding, established temporary housing, supported affected whānau and landowners, worked through planning and infrastructure issues, and negotiated pathways for longer-term housing and Tāngoio Marae. The Locality Plan also carried wider priorities for wellbeing, taiao, resilient infrastructure, and emergency preparedness. Another major focus was finding resilient whenua. The Recovery Team and expert advisers assessed 99 potential sites, narrowed these to five through research and technical analysis, and ultimately secured 139 Beach Road for the rebuild of Tāngoio Marae and possible papakāinga. The programme also strengthened the evidence available to guide recovery decisions. LiDAR, technical assessments and later Te Rerenga Kārearea - Regional Hazardscape Tools helped build understanding of how Cyclone Gabrielle had changed the landscape and what that meant for whenua, waterways, wāhi taonga, infrastructure, and future resilience.

Hapū voice in recovery

The Recovery Team worked with affected whānau and landowners, Tāngoio Marae Trustees, Punanga Te Wao Te Kōhanga Reo, Crown and local government, technical advisers and researchers to ensure Maungaharuru-Tangitū priorities were represented in regional and Crown recovery decisions.

Our Cyclone Gabrielle response at a glance

The figures on the opposite page come from the Trust's Cyclone Gabrielle Locality Plan and describe the immediate response from February to May 2023. They provide a snapshot of the first stage of recovery, when our people were checking on whānau, understanding what had happened and meeting urgent needs.

Note: these are not totals for the whole Recovery Programme or figures for the financial year 2025-26. The longer-term mahi, including housing and the future of Tāngoio Marae, is covered later in this report.

The mahi continues

By 2025–26, the Recovery Programme was transitioning into the Trust's ongoing mahi. Its work extended beyond immediate support, helping to establish longer-term housing pathways for whānau and secure whenua for the future Tāngoio Marae. It also deepened our understanding of our whenua and taiao, brought Hapū values into infrastructure decisions, and strengthened the relationships needed to carry the work forward.

Recovery had not ended. Housing, Tāngoio Marae, papakāinga, infrastructure, taiao and support for affected whānau continue as part of the Trust's longer-term work.



Aerial imagery of Tāngoio Valley post Cyclone Gabrielle.



Tana Peterson restoring Tangoio toka.
Photographer: Samson Wainohu

Long-term housing pathways

While Te Kuaka at Westshore and cabins at Maraenui and Arapawanui provided safe accommodation for displaced whānau, the Recovery Team continued to work alongside affected whānau as Government/Council-funded property buy-outs progressed.

Supporting affected homeowners

Following the agreement reached with the Crown in June 2025, work during 2025-2026 shifted from negotiation to implementation.

The Trust continued to support whānau whose homes in the takiwā had been severely affected through the necessary steps to access Crown-funded residential support. These included independent legal processes, demolition or removal of affected structures and fulfilling funding requirements.

The work has required sustained support and coordination, recognising that each whānau has different whenua, housing and legal circumstances. For some whānau, this has enabled them to move forward with permanent housing in safer locations.

While individual arrangements remain private, this mahi represents an important part of the longer recovery journey - supporting whānau to move from the uncertainty created by Cyclone Gabrielle towards safe and permanent housing.



Matua Matiu Eru, Matua Bevan Taylor and Whaea Whakiao Hopmans at the opening karakia of Te Kuaka, Westshore. Photographer: Tania Hopmans

Planning for the cabins during 2025-2026 increasingly shifted from the recovery response to maintaining longer-term housing stability. The Trust advocated for an extension to the Order in Council provisions that had enabled the temporary accommodation response. When an extension was not provided, our team pursued an alternative solution and successfully obtained resource consent for the Domain Road site, enabling the cabins to remain in place through to 2028.

Alongside this development, the Trust progressed the Long-Term Management Plan for the cabins, setting out their transition beyond 2028. Kaimahi engaged directly with resident whānau, renewed Licence to Occupy arrangements and began conversations about their future housing aspirations, including opportunities for purchase, transfer, relocation and other longer-term strategies.

Recognising that the transition is about more than the cabins themselves, the Trust partnered with Ka Uruora to deliver a housing pathway wānanga for whānau.

The mahi undertaken in 2025-2026 represents the next stage of a housing response that began with Cyclone Gabrielle: completing the recovery work that remains, protecting housing stability through to 2028 and planning now for the longer-term housing pathways that will follow.

Transitional housing at a glance

17
Cabins

30
People accommodated

12
Whānau supported

3
Locations: Te Kuaka at Westshore: Maraenui Arapawanui

Since their installation, the 17 transitional housing cabins across three locations have accommodated 12 whānau, made up of 30 people. These figures reflect the total number of people supported over the recovery period, rather than the number of people accommodated at any one time. Four of these whānau have since moved into longer-term housing.

For other whānau, the pathway to housing is still being worked through. Arrangements allowing the cabins to remain through to 2028 give us more time to work alongside them. That extra time has brought greater stability, but it has not resolved every housing situation.

Whānau voices

> “She [the Kaiwhakamanawa] has also supported me through Kā Uruora , including encouraging my sister and father to take part in the financial literacy courses. This has given us valuable knowledge and helped us think more positively about our financial future and the opportunities available to us.”

> “Throughout my journey, she [the Kaiwhakamanawa] has been a constant source of encouragement, guidance and support. She has supported me through my housing journey, helping me navigate what has been a challenging and uncertain process. Her knowledge, understanding and willingness to help have made a real difference to me and my whānau.”

Puawānanga Whānau Services

Our Puawānanga Whānau Services grew from the need for whānau wellbeing support following Cyclone Gabrielle. Funded by Te Whatu Ora, what began as part of the recovery response has evolved into ongoing whānau wellbeing support.

During 2025-2026, the Kaiwhakamanawa continued to work alongside whānau to identify their aspirations, navigate services and develop whānau-led plans within a Whānau Ora framework.

Puawānanga supported 169 whānau households during the year, developing 134 plans alongside whānau and advocating on their behalf 147 times. Planning brought together the goals, strengths and priorities each whānau identified. Advocacy helped whānau navigate housing, hauora and other services, understand their options and have their needs heard.

Behind the numbers was the work to understand what mattered to each whānau and turn their aspirations into practical actions. Together, planning and advocacy helped whānau address the issues in front of them without losing sight of what they wanted for the future. Whatever the priority, the direction came from whānau. Puawānanga helped make all this possible, while supporting whānau rangatiratanga.

Participation in the Puawānanga programme also provided whānau with opportunities to strengthen their knowledge, wellbeing and connection to Hapū. Whānau engaged in kōrero tuku iho and wānanga activities designed to strengthen knowledge and connection to Hapū history, identity and mātauranga. Te Whare Tapa Whā was incorporated into programme activities to support whānau to build their understanding of holistic wellbeing and how this can be applied within their whānau, particularly for those with pēpi and taiohi.

Puawānanga Whānau Services is one of the ways the Trust has carried forward the lessons of Cyclone Gabrielle: retaining the capability to walk alongside whānau, respond to their circumstances and support their aspirations beyond the immediate recovery period.

How can whānau access Puawānanga?

Whānau who would like support to identify and progress their aspirations, or to navigate services and opportunities, can connect with our Kaiwhakamanawa through emailing the tari at **office@.maori.nz**

Puawānanga 2025–26 at a glance

169
Whānau Households supported

134
Whānau plans developed or progressed

60
Referrals or connections to services

147
Whānau supported through advocacy

Whānau voices

> She [the Kaiwhakamanawa] has supported me with Oranga Tamariki Hui. She has also supported me with practical needs such as food and housing when we needed it.
>
> What I appreciate most about her [the Kaiwhakamanawa] approach is that she has been able to support me both in her role as a social worker and as a wider whānau member. She understands the importance of whānau and has always approached situations with care, patience, respect, and understanding.
>
> I feel very fortunate to have had her support, and I would happily recommend her to anyone who needs someone who genuinely cares about the people and whānau she works with.

> She [the Kaiwhakamanawa] is very easy to open up to, she has helped me confidentially reach many of my goals that I set. She is the most loveliest person and has a lot of time for whānau.

> What has meant the most to me is that Whaea's support has always come from a place of genuine care.
>
> She has encouraged me when I have needed it, helped me when I have felt unsure, and continued to believe in me and my whānau.

> The mahi she [the Kaiwhakamanawa] does reaches far beyond practical support. It creates opportunities for people to reconnect, learn, grow and feel a stronger sense of belonging. I am grateful for the way she has helped me see possibilities and encouraged us to keep moving forward.

Hunting Committee

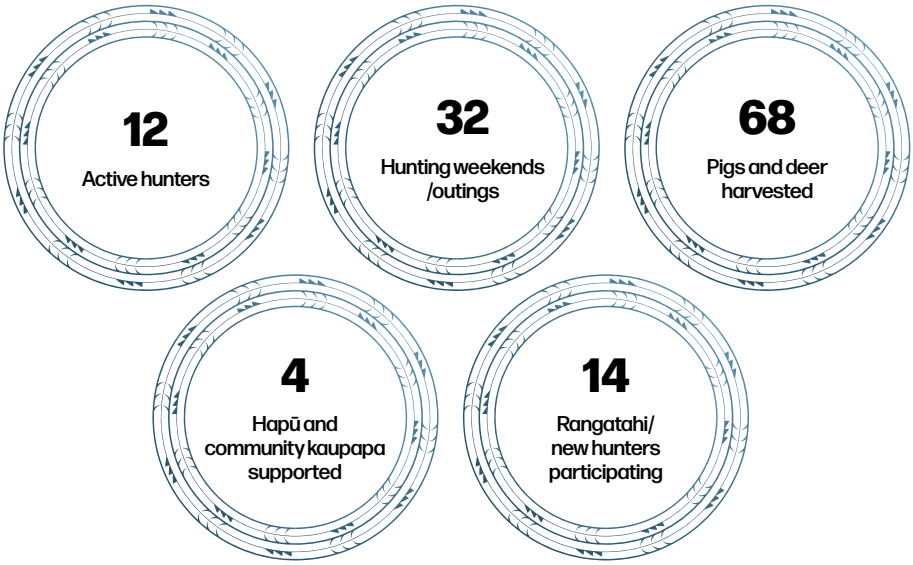
The Hunting Committee has its highest number of active members since records began. From April through to Labour Weekend hunters were in the ngahere most weekends, harvesting wild pigs and deer, supporting pest control and providing kai for Hapū kaupapa and community events. These included the Kaumātua Matariki celebration, the Hui-ā-Tau and the Kaumātua Christmas gathering.

The Hunting Committee operates within the kawa of each block, with hunters maintaining firearms licenses and completing kiwi-aversion training where required. Experienced hunters work alongside newer members and rangatahi, passing on practical knowledge of the ngahere, kai gathering and responsible hunting.

During 2025–26, the Hunting Committee also contributed to pest control at 139 Beach Road, the whenua secured for the rebuilding of Tāngoio Marae. This pest control included the targeted culling of goats to help manage pest populations and reduce their impact on the whenua and vegetation. Their contribution is another way Hapū skills and knowledge are preparing the whenua for the return of Tāngoio Marae.

The Hunting Committee's contribution helps sustain our ability as a Hapū to provide kai for our kaupapa and bring whānau together.

Hunting Committee 2025–26 at a glance





Layton and daughter Willow Te Ngahue.
Photographer: Cherie Te Ngahue



Whānau preparing kaimoana after a successful dive.
Photographer: Darrin Kihi



Tirama Taane Jnr, Makere Kihi, Te Karawa Moananui, Marlie Kihi
Photographer: Darrin Kihi



Hunting Committee Chair
Darrin Kihi serving kai.

Whakatipu Kaitiaki

Rangatahi connecting to whenua and taiao

Whakatipu Kaitiaki offers opportunities for rangatahi to learn on and from the whenua, strengthening their connections to whakapapa, identity and the taiao while developing practical knowledge and skills as kaitiaki.

During the financial year, 39 rangatahi took part in Whakatipu Kaitiaki through 11 wānanga. Learning on the whenua brought together whakapapa, tikanga, mātauranga and practical kaitiakitanga, strengthening the connection of rangatahi to te taiao and to one another. The wānanga also gave rangatahi opportunities to learn and build skills alongside Hapū knowledge holders.

Rangatahi came from the seven Ahuriri Hapū. Learning was grounded in the takiwā, including Te Ngarue, Rangiataahua, Te Waiū o Tūtira, Opouahi, Maungaharuru and Tāngoio Forest.

Participants explored the health of the taiao through learning that included hydrology and ecology, environmental observation and monitoring, rongoā and plant identification, harvesting harakeke and maramataka. The programme drew connections with whakapapa, identity, waiata, pūrākau, toi Māori and raranga, aligning practical experience with the mātauranga and kōrero of the Hapū.

Following Cyclone Gabrielle, this connection to whenua and taiao has taken on added importance. Damage across the takiwā disrupted access to Tāngoio Marae, whenua and significant sites, and reinforced the importance of growing the knowledge and capability of the generations who will care for these places into the future.

Returning participants increasingly mentor younger rangatahi, sharing knowledge and experience gained through the programme while further developing their own leadership.

Whakatipu Kaitiaki at a glance

39
rangatahi participated

11
Wānanga

7
Ahuriri Hapū represented

Rangatahi voices

> We are so lucky to have these experiences on our whenua. I'll remember this for the rest of my life
>
> **- Mānuka**

> My favourite part of Whakatipu has been meeting all of you, I really didn't want to come because I didn't know anyone but I'm so glad my Mum made me
>
> **- Charlie**

> Walking our maunga made me feel really good inside. I can't wait to do that again
>
> **- Jackson**



Our 2025 Whakatipu Kaitiaki cohort exploring Maungaharuru. Photographer: Taryn Taurima



Whakatipu Kaitiaki Wānanga
Whakatipu Kaitiaki Rangatahi exploring sites of significance on their pepeha journey to their awa, Te Ngarue.

Knowing our people

The cyclone response reinforced the importance of staying connected with whānau, wherever they live. Growing our Hapū Register and keeping contact details current supports those connections, helping us share news from home and keep whānau informed about Hapū kaupapa and opportunities to be involved. It also provides a foundation for working with whānau on how we stay in touch and respond in times of need.

Registrations before Cyclone Gabrielle.

6,597
Registered Hapū members

2,862
Hapū members in Te Matau-a-Māui

Registrations as at June 2026

7,268
Registered Hapū members

3,030
Hapū members in Te Matau-a-Māui

The growth shown here reflects the Registration Team's ongoing engagement with whānau, including direct contact by phone and email and a focus on registering tamariki and mokopuna. Keeping details up to date is shared mahi between the team and whānau. Continuing to build our email contacts, with clarity about how information will be used, can help important updates reach more whānau sooner.





Nau mai ki te ao Marama pēpi Larenz Kumaran!
Photographer: Māmā Amika Leigh Sullivan Kumaran



Matua Bevan Taylor sharing valuable pūrākau, shaded by Gordon Pirie.
Photographer: Samson Wainohu

Ahi Kā: Grounded and connected

On 7 December 2025, around 200 whānau gathered at the future home of Tāngoio, to Takahia te Whenua.

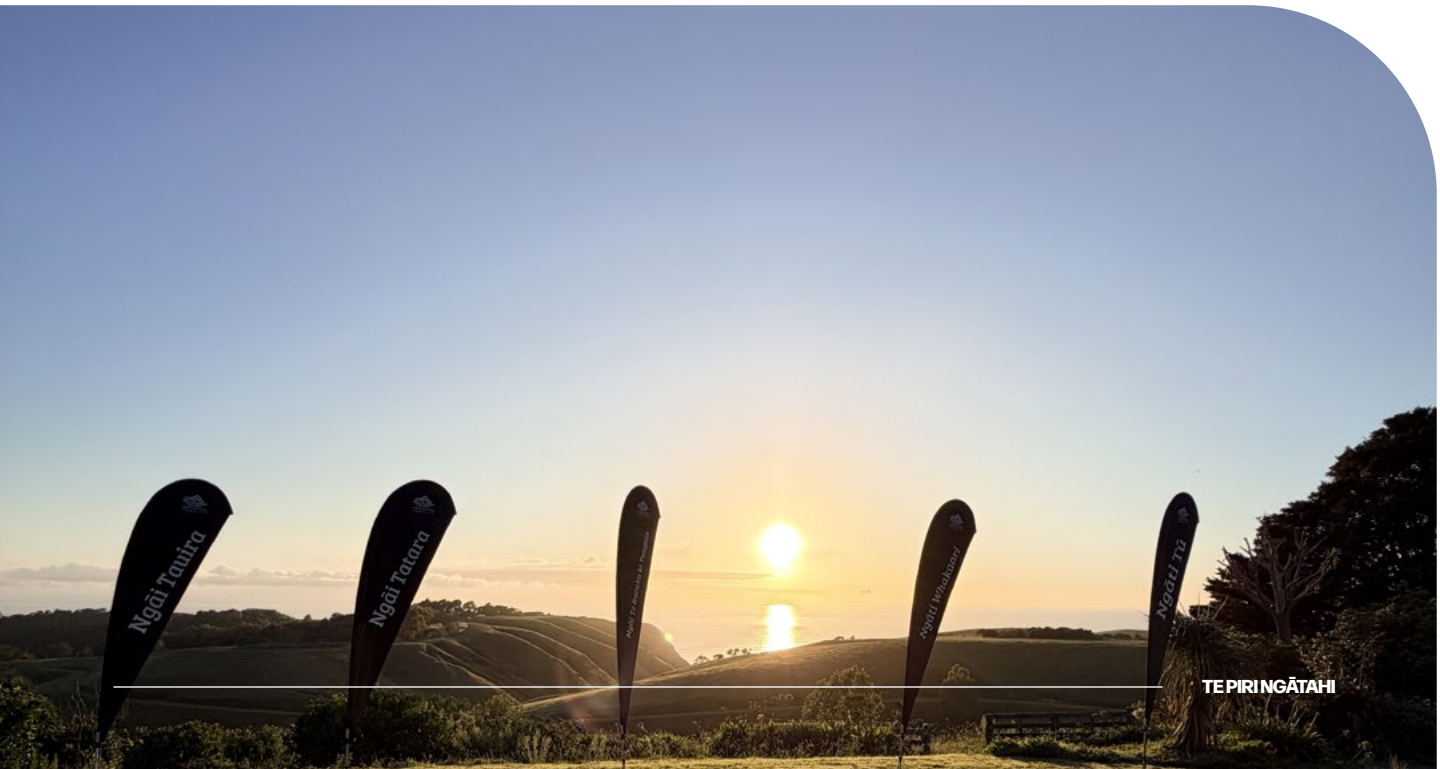
For the first time in more than 158 years, Hapū walked together on whenua taken from our tīpuna through raupatu in the late 1860s and now returned to Hapū ownership after generations of alienation. The whenua will become the future home of Tāngoio Marae.

The day began with karakia before whānau moved together across the whenua. Kōrero tuku iho and pūrākau shared by our Pou, Matua Bevan Taylor, connected those present with the history of Tāngoio, the impact of raupatu, and the generations of tīpuna and whānau who maintained ahi kā through loss, displacement and change.

The moment carried with it the sustained recovery mahi that followed Cyclone Gabrielle. Supporting whānau, working alongside Tāngoio Marae Trustees, navigating Crown processes, securing resources and progressing the many strands of work needed to create a pathway forward had required years of commitment.

Much of that mahi was carried by our Recovery Team, alongside whānau, Marae Trustees, Trust kaimahi, advisers and partners. Their work helped create the foundation on which the next phase could be built.

Takahia te Whenua marked a turning point - from responding to what had been lost towards building what comes next.



TE PIRI NGĀTAHI

Supporting Tāngoio Marae: the rebuild begins

A turning of the soil. A turning point for our Hapū.

18 February 2026

Just over two months after whānau gathered for Takahia te Whenua, another significant milestone was reached at 139 Beach Road.

On 18 February 2026, karakia marked the beginning of physical works for the future Tāngoio Marae. Held at the entrance to the whenua and on the Marae platform, the karakia was led by Matua Matiu Eru, Matua Bevan Taylor, Hori Reti and Mana Hazel.

The occasion marked a tangible shift in the rebuild programme. Three years after Cyclone Gabrielle, the rebuild of Tāngoio Marae was taking another important step forward, with physical works now underway on the whenua.



These milestones mark the transition from recovery planning into rebuilding — carrying forward the aspirations of whānau and the mahi of those who have worked to create a safe, enduring home for Tāngoio Marae and generations to come.

Group photo with whānau, Trustees and Kaimahi involved in the platform and accessway development. Photographer: Madison King

By 30 June 2026, initial earthworks had begun. This followed consenting work progressed in the previous financial year, with Maungaharuru-Tangitū Trust kaimahi providing technical input and support to the Marae. The earthworks and infrastructure programme will continue over the coming years, including construction of the road that will provide safe access to the future Marae, whare and surrounding farmland, alongside power, water, and wastewater infrastructure. This work is expected to continue through to 2027/28.

The rebuild is more than the construction of a single building. It will deliver a new whare tipuna, whare kai and whare kōkiri, together with the supporting spaces and infrastructure needed for the Marae to operate safely and serve whānau well. This includes the essential work beneath and around the buildings – access, water, wastewater, stormwater, power and fire safety. Each part contributes to a resilient Marae that can meet the needs of whānau now and into the future.



Whānau led kaitiakitanga

In August 2026, trees were felled near the old urupā as part of the ongoing care and protection of this significant place. Thanks to dedicated and extensive effort, around 300 tonnes of trees and timber were removed. Although this took place after the reporting year, it is an important marker of our continuing recovery and is acknowledged here. A huge mihi to the Dick Anaru whānau for leading this mahi. We are privileged to contribute to this whānau-led kaitiakitanga.

Te Rerenga Kārearea

Cyclone Gabrielle dramatically reshaped parts of our takiwā. We needed to understand what had changed, what risks remained, and what this could mean for our whenua, waterways, wāhi taonga and future decisions.

Te Rerenga Kārearea – Regional Hazardscape Tools was the final project from our Cyclone Recovery Programme and Locality Plan, and part of a much longer programme of Hapū-led taiao mahi. At the time, we had renewed the search for resilient whenua for Tāngoio Marae and needed to better understand the risks around possible sites. The kaupapa also built on He Kāinga Taurikura o Tangitū and our much longer history of Hapū-led taiao mahi, which had already identified sedimentation and erosion as priorities and provided valuable pre-Cyclone knowledge and information about parts of Tangitū.

Led for the Trust by Kelly May and Hayley Lawrence, the project was undertaken with the Waterways Centre for Freshwater Management, a joint centre of the University of Canterbury and Lincoln University. It was funded through Hīkina Whakatutuki MBIE's Māori Determined Extreme Weather Fund, with co-funding from the University of Canterbury. Together, the project brought mātauranga ā-Hapū, kōrero tuku iho and science together to build a clearer picture of how Cyclone Gabrielle had changed the Waikōau-Aropaoanui and Te Ngarue catchments.

The findings show the enormous scale of that change. An estimated 17.3 million m^3 of sediment was eroded across the two catchments. Around one-third reached Tangitū, while approximately 11.6 million m^3 remains stored within river channels, floodplains and valley floors. In some places, riverbeds and valley floors have risen or fallen by around one to two metres, changing how water and sediment move and potentially affecting future flood risk.

The research also showed there is no single story, or single response, across the takiwā. Opouahi, Tūtira, Devil's Elbow, Arapawanui and Tāngoio have experienced different combinations of landsliding, river widening, erosion, sediment build-up, and changing flood risk. Understanding those differences helps identify where action could have the greatest benefit.

Importantly, Te Rerenga Kārearea has left our Hapū with much more than research findings. We now have a substantial kete of resources, including interactive StoryMaps, a 3D model of our takiwā and map book, a wāhi taonga pukapuka, Hapū-specific karakia, and Te Pao, LiDAR and aerial imagery, flood modelling, maps, technical research and accessible information for whānau.

These resources help us understand what has changed and where action could have the greatest benefit. They can support decisions about future planting, wetlands and sediment management, help us monitor further change, and strengthen our ability to advocate for the action and investment our takiwā needs.

The maps and models add to what we know; they do not replace the mātauranga held and shared through being in our takiwā. The lasting value of Te Rerenga Kārearea is not simply that research was undertaken about our whenua and wai, but that the Hapū now holds more knowledge to help decide where action is needed and where we should direct our advocacy.

The kaupapa continued beyond year end. On 9 August 2026, whānau gathered at 139 Beach Road to explore the findings and resources, use the 3D takiwā model and StoryMaps, and share kōrero about changes across our takiwā and our wāhi taonga.



Whānau shared mātauranga in the ngahere at White Pine Bush, as part of the whānau-led hautapu for Matariki. It was also an opportunity to use our Hapū karakia for visiting the ngahere, composed by Justin Puna. Photograph by Julia Hines.

Hapū kaitiakitanga in conservation

Our Hapū have long cared for the whenua, wai, ngahere and wāhi taonga of our takiwā. During 2025–26, we continued to strengthen our involvement in conservation mahi with Te Papa Atawhai under Te Kawenata. This included bringing Hapū knowledge and priorities into the work, protecting places and kōrero of significance to us, and advocating for whānau to be able to access and maintain their relationships with those places.

The kaupapa that follow show different parts of that work in practice. Together, they reflect our kaitiaki responsibilities and the importance of Hapū having a voice in how conservation decisions are made across our takiwā.

At Roro-o-Kuri, kaimahi worked alongside Mana Ahuriri to record the history and significance of this site.

At Bell Rock, Te Papa Atawhai secured funding to improve the carpark and visitor access. Bell Rock is one of the few places where whānau can access the Maungaharuru Range, much of which is in private ownership, and provides expansive views across the takiwā. Maintaining this access while ensuring the works respect the whenua is important to the Trust. Kaimahi worked alongside Te Papa Atawhai to settle on a proposed carpark location. The Trust supports the project proceeding on this basis, provided appropriate tikanga is observed, and we remain involved as the track route and works progress.

In December 2025, kaimahi, Hapū members and Treaty partners walked and assessed the cyclone damaged Tāngoio Falls track to better understand the work required before safe access can be restored. The assessment is an important step towards reconnecting whānau with this significant part of the takiwā following the damage caused by Cyclone Gabrielle.

The year also saw Hapū member Dayna Peterson appointed to a Treaty Ranger role with Te Papa Atawhai, strengthening mana whenua presence and participation within conservation mahi across the landscape.



Opouahi: taonga, whenua and asset

Opouahi holds deep cultural, environmental and financial value for Maungaharuru-Tangitū. It is an important part of our whenua and taiao, encompassing indigenous vegetation and regionally significant wetlands, and Opouahi Station is one of our largest commercial assets. Caring for Opouahi means holding these responsibilities in balance: protecting and restoring the whenua while managing the asset sustainably for current and future generations.

The Station's productive use and lease income help us care for this asset and support the wider mahi of the Hapū. Decisions about its future need to consider its cultural and environmental significance alongside its financial contribution.

Our Farm Environmental Management Plan guides how environmental priorities are considered alongside the operation of the Station. Kaimahi undertake farm visits and maintain relationships with our lessees, so we understand how the whenua is being farmed and can work together to protect areas that are important to the Hapū.

This can be seen in practical ways across the Station. At the Wilderness Base, our lessee has fenced areas planted by Hapū to protect them from stock, recognising their importance to whānau and the ongoing restoration of the whenua.

The work to protect the priority wetlands and indigenous vegetation at Opouahi is one example of whenua protection and intergenerational stewardship in action.



Opouahi at dusk.
Photographer: Johann Geelan de Kabath

Protecting priority wetlands at Opouahi

One of the environmental priorities identified for Opouahi by the Board is the protection of its significant wetlands. During 2025–26, this priority was progressed through a partnership to construct a 5.2-kilometre deer-exclusion fence around Opouahi Scenic Reserve (Thomas Bush) and the regionally significant wetlands on Opouahi Station.

The fence will protect approximately 10 hectares of whenua and 2.4 hectares of significant wetlands from browsing pressure, supporting the natural regeneration of indigenous vegetation and improving the long-term resilience of these areas.

The project is a partnership between Maungaharuru-Tangitū Trust, Hawke's Bay Regional Council, Te Papa Atawhai and Rangiora Trust. It is funded by $123,000 from the Hawke's Bay Nature Fund and $60,000 from HBRC's Priority Ecosystem Fund, and is expected to be completed in October 2026. We are grateful for external funding like this, which allows the Trust to advance environmental projects that would be difficult to fund from our own resources.

Opouahi 2025–26 at a glance

5.2km
Planned deer-exclusion fence

$183k
External funding secured

10ha
of whenua and 2.4ha of regionally significant wetlands to be protected

Oct 26
Fence on track for completion



The deer fence, established October 2026, protecting the wetlands on Opouahi.

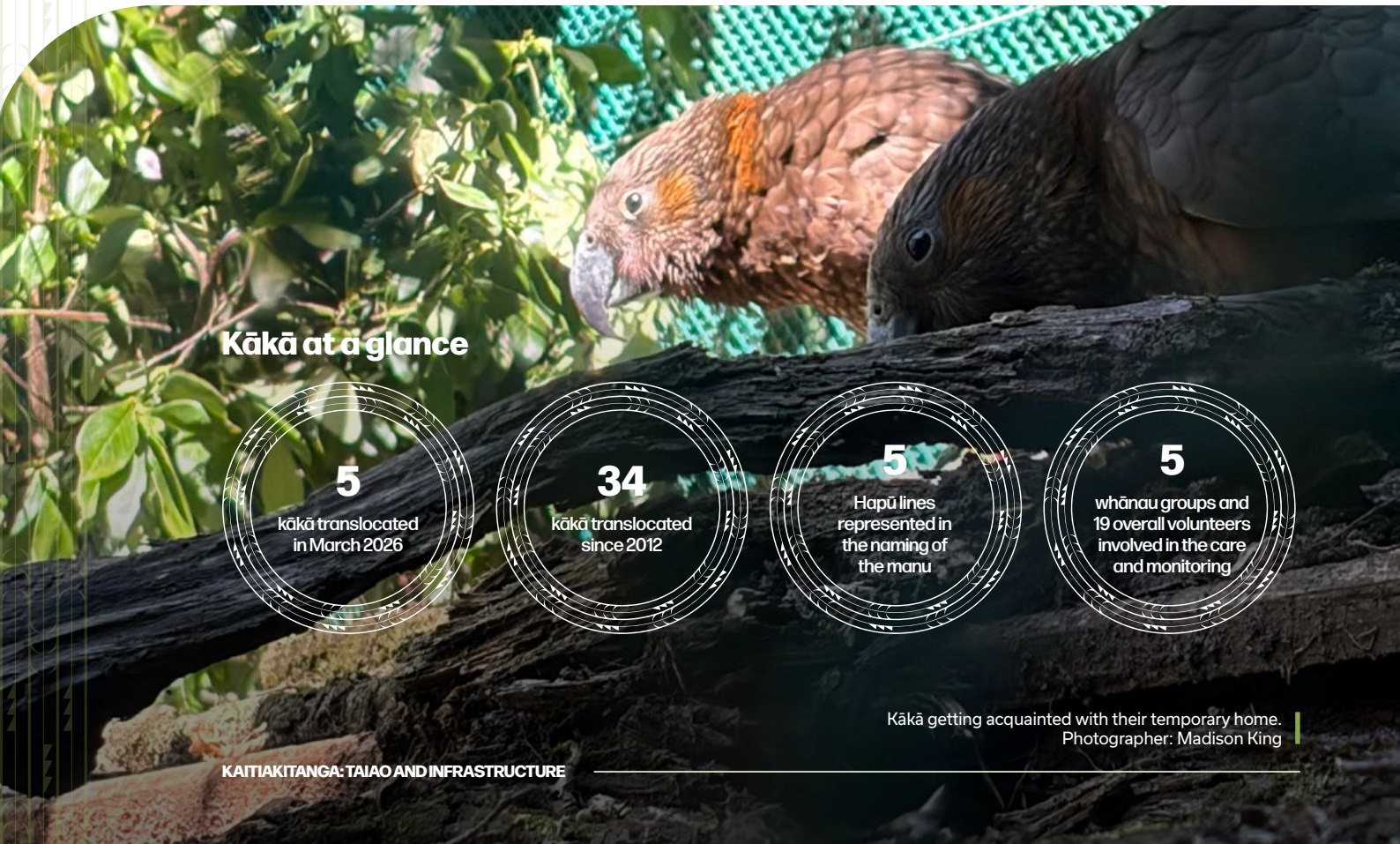
Kākā return to Boundary Stream

Five kākā chicks were translocated to Boundary Stream in March 2026, marking the latest step in a long-running kaupapa to re-establish the species in the takiwā. Since the first translocation in 2012, 34 kākā have now been brought to Boundary Stream through this programme.

The five chicks arrived from Hamilton Zoo on 6 March and were welcomed onto the whenua with karakia led by Pou Matua Bevan Taylor. Rangatahi representing five lines of the Hapū were given the privilege of naming the manu: Orākei, Ahu o te Atua, Wakaateo, Wai o Ngā Wāhine and Te Pōhue, names drawn from the landscape of Maungaharuru and connecting each manu to the takiwā they were being returned to.

Kaimahi and whānau volunteers cared for the young kākā during their first weeks at Boundary Stream before their release into the wider ngahere.

Following release, the kākā are left to establish themselves in the wild with minimal human contact. Each manu is fitted with identifying leg bands so they can be recognised if encountered again, but with kākā able to travel long distances across large territories, frequent sightings cannot be expected. The translocation forms part of a longer-term kaupapa to re-establish kākā in the takiwā, with the potential for more manu to be translocated to Boundary Stream in future.



Kākā at a glance

5
kākā translocated in March 2026

34
kākā translocated since 2012

5
Hapū lines represented in the naming of the manu

5
whānau groups and 19 overall volunteers involved in the care and monitoring

Kākā getting acquainted with their temporary home.
Photographer: Madison King

Waikari Gorge – shaping infrastructure development

The destruction of the State Highway 2 bridge at Waikari Gorge during Cyclone Gabrielle severed an important link between Napier and Wairoa and showed how vulnerable critical infrastructure is across our takiwā. A temporary bridge restored the route while Waka Kotahi worked on the permanent Waikari Gorge bridge.

Our focus has been on making sure Hapū values and environmental considerations shape the project as it develops, rather than being considered only once designs are complete. Through early and ongoing engagement, the Trust has provided input to landscape, stormwater, bridge, culvert and other design work, with particular attention to the Waikari Awa and its tributaries, wetlands, indigenous vegetation, and the long-term ecological and cultural function of the restored landscape.

This influence is already visible in practical ways; for example, the Trust gave feedback on the native skink relocation plan and argued strongly for this to go ahead. Kaimahi then helped move skinks from the project footprint to suitable habitat within the predator fence at Opouahi Scenic Reserve. We advocated for Hapū to play a direct role in restoring the landscape once construction is complete. An agreement has been reached that the Trust will carry out the project planting, subject to cost, with this work expected as construction progresses.

We have also strengthened cultural protection and Hapū presence within the project. During the 2025-26 financial year, kaumātua and kaimahi took part in the archaeological assessment, and the design team received cultural training. As construction approaches, we plan to continue our involvement through cultural inductions, cultural monitoring, and ongoing input into detailed design, restoration planting, and environmental management.

Hapū participation is shaping both the design and the way the project is delivered. We are concerned not only with whether the project meets its engineering and consent requirements, but with ensuring that the relationship between Maungaharuru-Tangitū and the Waikari catchment is recognised, and that the project leaves enduring environmental and cultural outcomes.



[L-R] Whanaunga David Jones (NZTA) Diana Taunoa, Nancy Tarawa (NZTA), Olli Boaler (NZTA), Simon Chapman (WSP) and Tom Steward (WSP) working collectively on the Waikari Gorge Realignment. Photographer: David Jones



Whanaunga Mike King and Rawinia Grey at the first Wānanga Reo held on 18th July. Photographer: Madison King

Kia Haruru Anō te Reo Māori

During 2025-26, our focus for the Te Mātāwai-funded Kia Haruru Anō wānanga reo programme was on planning and mobilisation. Whānau, kaumātua, rangatahi, waiata practitioners, mātanga reo, Marae representatives and kaimahi helped shape the programme. Their input drew on existing reo initiatives, identified aspirations, and priorities for longer-term reo and cultural capability development.

Delivery of the funded wānanga programme began after the financial year ended on 30 June 2026. The first in-person wānanga was held on the 18th of July 2026, with five wānanga planned across 2026 and 2027; three in person and two online. Through practical reo use, waiata and learning across generations, the kaupapa aims to build whānau confidence and cultural leadership as we prepare for Tāngoio Marae to be in active use.

Waiata practice was already gaining momentum during 2025-26. Weekly Friday sessions started in 2025 as whānau prepared for a haerenga to Ngātokowaru Marae. From five people, regular attendance has grown to more than 20 whānau. The sessions are an accessible space where people of different ages and levels of reo learn side by side.

As Tāngoio Marae takes shape on the whenua, Kia Haruru Anō te Reo Māori is strengthening the reo, waiata and tikanga that our whānau will carry into this new chapter. When the marae stands again, so too will the reo and tikanga that give it life.

Whānau are welcome to join Friday waiata sessions at Te Whare Whakaaraara, 4.30-5.30pm. Follow the Tāngoio Marae Facebook page for updates.

Whānau voices

> “Another meaningful part of this journey has been being encouraged to begin our Reo journey through Reo Wānanga as beginners. My whānau and I have been able to learn together, and being a part of our Friday waiata practises with Aunty Kahui has given us something special to share.”

> “Starting this journey has meant more to me than simply learning Te Reo Māori. It has given me an opportunity to reconnect with an important part of who I am.”

Waiata: living knowledge

Whakarongo mai te iwi nei
Tēnei te reo o mātou nei (mātou nei)
Haruru e te maunga
Te moana ā Tangitū

Piki mai rā, kake mai rā
Ngā iwi katoa
Anei mātou o Tāngoio e

Ka kati a Tangitū (Tangitū)
Ka tūwhera a Haruru (Haruru)
Ka kati a te Maunga
Ka tūwhera a Tangitū

Nō reira rā, kia ora rā
Ngā iwi katoa
Anei mātou o Tāngoio e
Anei mātou o Tāngoio e

Scan the QR code to hear the waiata on YouTube.

Our voice in government reform

During 2025-26, the Trust gave sustained and detailed attention to a significant programme of Government reform. Proposed legislative changes spanned resource management, emergency management, local government, conservation and Te Tiriti rights and interests.

The Trust responded through formal submissions, written feedback, engagement with Crown agencies and participation in wider discussions. Across these processes, our focus remained consistent: protecting the rights and interests of our Hapū, upholding the integrity of our Treaty settlement, protecting our whenua and taiao, and ensuring tangata whenua continue to have meaningful influence in decisions that affect our takiwā.

Our submissions and feedback during the year addressed reforms including resource management and planning, emergency management, Simplifying Local Government, the Treaty Principles Bill, the Regulatory Standards Bill, hazardous substances and new organisms legislation, and proposed changes to conservation legislation.

The pace and breadth of change was itself a challenge. Many reform processes were progressing at the same time, often within short consultation timeframes and with limited resourcing for Hapū participation. This required the Trust to make deliberate, strategic choices about where our voice was most needed.

We worked alongside Mana Ahuriri Trust, Tamatea Pōkai Whenua and Tātau Tātau o Te Wairoa Trust during the resource management reforms. We shared legal advice and costs to understand the implications of the proposed changes and support consistency across our submissions. We also worked collectively with the Hawke's Bay Post Settlement Governance Entities, coordinated through Tania Hopmans, on a submission addressing potential impacts on the Hawke's Bay Regional Planning Committee Act.

The experience of Cyclone Gabrielle has reinforced why this representation matters. Decisions about land use, freshwater, natural hazards, infrastructure, emergency management, and environmental protection have very real consequences for our whānau and whenua. Ensuring our voice is heard throughout litigation, policy, and legislative reform affecting these issues is crucial as we work to protect the interests of our Hapū now and for the future.



Our direction and sustainability

A defining point in our journey

The role of Maungaharuru-Tangitū has grown considerably since settlement. That growth happened for good reasons and enabled the Trust to respond when our people needed us – through Cyclone Gabrielle, housing, the Tāngoio Marae rebuild, taiao, advocacy and whānau development.

Much of that additional mahi was supported by external funding provided for particular purposes and periods. Some of the mahi is enduring, some responds to particular opportunities or needs, and other kaupapa have been possible because external funding was available.

That growth has delivered important outcomes for whānau, but it has also increased the demands on our people, resources and finances. As the organisation has grown, so has the need to be clearer about what Maungaharuru-Tangitū must always be able to do and what we can realistically sustain.

That became the foundation for our Core Purpose work.

Defining our Core Purpose

In May 2026, Trustees came together for a dedicated Core Purpose Wānanga to step away from individual projects and programmes and look at Maungaharuru-Tangitū as a whole.

We considered the role we want the Trust to play, the level of financial and other pressure we are prepared to carry, and what we need in place to deliver that role well.

An important part of the kōrero was recognising that we cannot do everything at once. Our aspirations remain high, but achieving them requires clear choices about where we focus our time, people and pūtea.

Trustees supported an active role for Maungaharuru-Tangitū while recognising that our role will vary across kaupapa. Sometimes we will lead. At other times we may partner, advocate, enable or connect, or others may be better placed to deliver.

Understanding the mahi we need to sustain

The Core Purpose work led into a closer look at the mahi Maungaharuru-Tangitū needs to sustain over the long term.

That included work that is not always visible in the Annual Plan – responding to external processes, maintaining important relationships, meeting our obligations and supporting kaupapa as needs arise. Looking at this wider picture gave Trustees a clearer understanding of the mahi behind our commitments and the people, skills and resources needed to deliver it.

Some things we must do because of our legal, governance and reporting obligations and our responsibilities as the post-settlement governance entity for our Hapū.

Some mahi is enduring because it sits at the heart of our role – protecting our settlement assets, protecting and advancing our rights and interests, maintaining strong relationships with whānau and overseeing our commercial interests.

There is also mahi we choose to undertake because it creates opportunities and positive outcomes for whānau and our Hapū. And there are kaupapa that are possible because external funding is available for a particular period or purpose.



This work helped shape the FY27 Annual Plan and has given Trustees a clearer basis for deciding what mahi should continue, where our focus should narrow, what may need to be staged and what we may need to pause.

Importantly, the end of a funding agreement does not necessarily mean the need for that mahi ends. Where an outcome remains important to our Hapū, we need to consider the best role for Maungaharuru-Tangitū in achieving it. That may mean delivering the mahi ourselves, working in partnership, supporting others or securing further funding.

The starting point is the outcome our Hapū need and where Maungaharuru-Tangitū can make the greatest difference.

Building a sustainable future

Maungaharuru-Tangitū has a strong financial foundation, but the value of the assets we hold is different from the income available each year to support our mahi. A strong asset base gives us choices and opportunities, but our ongoing commitments still need to be supported by reliable income.

External funding has also enabled significant kaupapa and helped build the people, skills and resources needed to deliver them. Some of that funding is temporary or tied to particular kaupapa. As projects finish and funding changes, we need to decide what mahi must continue, what it costs and how it will be supported.

Sustainability is therefore not simply about reducing costs. It is about being clear about the mahi we need to sustain, having the people and skills to do it well, making sure the workload is manageable, understanding the commitments we have already made, and having reliable income to support that mahi.

It also means recognising that not all of our assets exist for the same reason. Some of our whenua and other taonga carry cultural, environmental, settlement and intergenerational significance that goes well beyond their financial value. Those things matter when we consider what we expect from the assets held for our Hapū.

The aim is to make sure our priorities, people, resources, commitments and income are working together.

This work also connects with our review of governance and the Trust Deed. Together, these pieces of work are helping us be clearer about the role of Trustees, how priorities are set and monitored, what we expect from management and our commercial entities, and how whānau participate in the Trust.

Where we are heading

The Core Purpose work is helping Trustees bring our priorities, people, resources and finances into closer alignment and be clearer about where Maungaharuru-Tangitū can make the greatest difference.

The next stage is to bring this work together into a clearer organisational direction and priorities for the future.

Alongside this longer-term work, we remain accountable for the commitments we make to whānau. The following section sets out our progress against the Annual Plan, including what we achieved, what was not completed and what remains underway.

Ngā Hua o te Mahere ā-Tau 2025-2026 I Annual Plan Results 2025-2026

The following pages report on progress against the 2025/26 Annual Plan, highlighting outcomes achieved, material progress made and work that was not completed as planned.

This reporting does not capture the full breadth of mahi carried by the Trust during the year. Alongside planned work, kaimahi and Trustees responded to fast-moving Government reforms, advocated for Hapū rights and interests, supported the rebuilding of Tāngoio Marae, worked through legal and Treaty matters, and contributed to infrastructure projects and relationships across the takiwā. Other opportunities and needs also arose.

This additional mahi required considerable time and capacity, with active prioritisation across recovery, housing, marae, taiao, legal, financial and organisational commitments. It provides context for both what was achieved and what did not progress as planned.

Kia Niwha | Strong People

Building the connectedness, capability and capacity of our people to achieve their potential.

Annual Plan focus	Annual Plan Activity 2025/26	2025/26 progress
SP1 / 1.1 Develop and Implement Emergency Preparedness Plans, with a focus on whānau in Hawke's Bay.	Distribute emergency preparedness resources and support community hui. Partner with Civil Defence to deliver resources and facilitate targeted planning hui with whānau and community groups by June 2026. Commence a phased assessment of Hapū emergency readiness. Begin gathering existing data and engaging with communities and experts to inform the preparedness assessment by June 2026.	**Not completed.** The planned whānau emergency preparedness programme was not progressed during 2025/26 following reprioritisation of the work programme.
SP2 / 2.1 Support Cyclone Affected Whānau who had homes in Arapawanui, Tāngoio and Te Waiohingānga (Esk) with Housing Recovery	Champion recovery-focused housing solutions for cyclone-impacted whānau. Collaborate with iwi, government, and housing providers to codevelop housing responses for whānau displaced by extreme weather events in priority areas. Establish strategic partnerships to enable long-term housing resilience. Facilitate partnerships that support housing recovery and resilience, ensuring collaborative approaches to meet current and future housing needs.	**Progressing.** Housing recovery moved from immediate response toward long-term transition. The Trust continued to support affected homeowners and maintain housing stability for whānau in the 17 recovery cabins, while progressing the Long-Term Management Plan and securing the pathway for the Domain Road cabins to remain in place through to 2028.
SP2 / 2.2 Develop a housing strategy that responds to diverse whānau needs, including emergency housing, papakāinga and other long- term housing solutions.	Planning for diverse housing options including papakāinga and emergency accommodation. Identify opportunities and gather insights to inform the housing strategy, including site options, funding pathways, and potential partnerships to support papakāinga development and long-term solutions for whānau in emergency housing.	**Progressing.** The Board supported the Hawke's Bay Regional Housing Strategy in principle in April 2026 and directed further work on papakāinga, rural development and local barriers. This established a broader regional framework for MTT's housing mahi while longer-term whānau pathways continue to be developed.
Ongoing Support future kaitiaki and leaders through the Whakatipu Kaitiaki programme and strengthen access to education, training, and scholarships, with a focus on sustained engagement throughout their development pathways.	Deliver development pathways through the Whakatipu Kaitiaki programme. Deliver the 2025/26 intake of the Whakatipu Kaitiaki programme, including wānanga, mentoring, and support into education, training, and/or employment pathways by June 2026.	**Delivered in part.** Whakatipu Kaitiaki brought together 39 rangatahi from the seven Ahuriri Hapū across 11 wānanga. Place-based learning strengthened connection to whenua, whakapapa and mātauranga while building practical kaitiakitanga skills and leadership. While the Annual Plan also referred to support into education, training and employment pathways, this was not within the funded scope of the 2025/26 Whakatipu Kaitiaki programme. Separately, scholarships were awarded to whānau to support further education.
Ongoing Strengthen early and sustained whānau connection by supporting whānau to register their pēpi and rangatahi, with a focus on increasing Hapū membership among under-represented groups	Increase Hapū membership by supporting whānau registrations. Increase Hapū membership by supporting whānau to register pēpi and rangatahi, aiming for at least 480 new registrations through targeted engagement by June 2026.	**Delivered.** Pēpi Packs remained an important connection point for new whānau. During the year, 77 packs and two pukapuka packs were distributed, with programme restocking supported by Kirimana Oranga Whānau funding. Pēpi registrations increased by 43%.

Kia Rīrā te Pā Kai Ngā Rekereke | Strong Culture, Reo & Marae

Strengthening cultural identity, reo, marae and the intergenerational transfer of Hapū knowledge.

Annual Plan focus	Annual Plan Activity 2025/26	2025/26 progress
SP3 / 3.1 Support the Tāngoio Marae Trustees to rebuild and restore Tāngoio Marae	Provide strategic and operational support for marae restoration. Support Tāngoio Marae Trustees to ensure the appropriate governance structures are in place to guide the project planning and decision-making for the marae restoration.	**Ongoing and progressing.** The Trust continued to stand alongside the Tāngoio Marae Trustees, providing employment, property, organisational, and technical support while respecting the Trustees' leadership of the rebuild. Takahia te Whenua was a defining milestone, reconnecting whānau with the whenua as work progressed toward the future home of Tāngoio Marae.
SP4 / 4.1 Develop and empower cultural leaders	Support the growth of cultural leadership through targeted capability-building. Organise annual series of wānanga starting in 2026 to support training and succession in roles such as kaikōrero, kaikāranga, and kaihaka.	**Not completed** in FY26. Significant planning and preparation were undertaken during 2025/26 for Kia Haruru Anō, establishing the programme for delivery of wānanga reo to whānau at different stages of their reo Māori journey. The Trust also supported regular whānau-led waiata sessions, strengthening connection and the living practice of Tāngoio waiata. The planned wānanga reo commenced following year end in 2026/27.
SP4 / 4.2 Document and share Hapū kōrero tuku iho and mātauranga	Support the collection and sharing of Hapū knowledge and oral histories. Complete historical research to fill the gaps not covered by existing research by December 2025.	**Not completed.** The Trust did not have dedicated resource during 2025/26 to undertake the planned collection of Hapū knowledge and oral histories or historical research to address identified gaps. However, this mahi is progressing through our everyday work, including through the Maramataka, recording kōrero for Roro-o-Kuri with Te Papa Atawhai, supporting waiata, Whakatipu Kaitiaki and other mātauranga ā-Hapū initiatives.



He Kāinga Taurikura | A Treasured Environment

Caring for te taiao and ensuring Hapū values and rights shape decisions across the takiwā.

Annual Plan focus	Annual Plan Activity 2025/26	2025/26 progress
SP5 / 5.1 Develop and implement the Hapū Environmental Management Plan (HEMP)	Develop and implement a Hapū led Environmental Management Plan (HEMP). Ensure Hapū values and priorities guide environmental planning by co-designing a HEMP framework through consultation and finalising a plan that supports sustainable resource management.	**Progressing.** HEMP components progressed, including freshwater values and pest and predator management, but the formal HEMP and Year 1 Implementation Plan were not completed. Rapid resource-management and conservation reform required capacity to be redirected to immediate advocacy and planning processes; this work also strengthened the foundation for the HEMP by consolidating Hapū positions and priorities.
SP5 / 5.2 Partner with Hapū and community-led conservation initiatives	Strengthen community-led environmental restoration and resilience. Partner with local organisations and whānau to deliver restoration initiatives, support volunteer projects, and deliver workshops that promote kaitiakitanga and environmental resilience.	**Progressing.** Partnerships translated kaitiakitanga into practical restoration, including the kākā translocation, wetland restoration around Tūtira and progress on the 5.2 km deer fence protecting Opouahi Scenic Reserve and significant wetlands. These kaupapa also created opportunities for whānau participation and learning.
Ongoing Manage resource consents and Cultural Impact Assessments	Advance cultural site protection and revitalisation through community collaboration. Respond to and review resource consent applications and prepare Cultural Impact Assessments (CIAs) to ensure activities affecting land, water, and taonga are considered through a mātauranga Māori lens. Maintain relationships with councils and applicants to ensure early engagement and advocate for outcomes that reflect the tikanga, values, and aspirations of Hapū.	**Delivered.** More than 68 consent applications across the takiwā were assessed, including 23 statutory acknowledgements. Cultural Impact Assessments continued to ensure Hapū values were considered in significant projects, including post-Cyclone Gabrielle bridge replacements.
Ongoing Exercise kaitiakitanga through cultural monitoring, assessments, and policy advocacy.	Undertake cultural assessments and engage in consent processes to uphold Hapū values. Undertake cultural monitoring activities that reflect Hapū mātauranga and kaitiaki responsibilities, ensuring insights are used to inform environmental management and policy. Advocate for regulatory frameworks that uphold Hapū visions, values, and tikanga by engaging in relevant planning and policy processes, providing submissions, and building relationships with decision-makers.	**Delivered.** The Trust maintained cultural and environmental oversight of major infrastructure and recovery projects, including the SH2 Waikari Gorge Realignment. Nine submissions were also made on Government proposals, with a strong focus on protecting the taiao, rights, and redress secured through the Treaty settlement.
Ongoing Pursue strategic opportunities that support iwi-led responses to the taiao, with a focus on protecting taonga species and ecosystems.	Progress climate-related funding and partnership opportunities. Progress a partnership with NIWA to investigate the impacts of climate change on taonga species, and secure associated funding by June 2026. Scope project focus, deliverables, and collaboration mechanisms to ensure alignment with whānau and Hapū aspirations.	**Achieved.** Funding and a partnership with Earth Sciences (Previously NIWA) were secured during 2025/26 through Toitū ngā Taonga Waimāori. The project will build on Te Rerenga Kārearea and focus on tuna, habitat restoration and climate resilience in the Lake Tūtira catchment. The research programme will be delivered in future years.

Mana Motuhake | Power & Authority

Protecting and asserting Hapū rights, interests, mandate and participation in decisions that affect our people and takiwā.

Annual Plan focus	Annual Plan Activity 2025/26	2025/26 progress
SP6 / 6.1 Secure recognition of Hapū rights under the Takutai Moana Act	Coordinate legal and advocacy support to advance Hapū interests in legal proceedings. Maintain access to legal expertise and establish an advocacy group by December 2025 to provide strategic advice, support Hapū engagement, and monitor legal developments.	**Progressing.** The Trust continued to actively protect and advance Hapū rights and interests through the Takutai Moana proceedings. During the year, Trustees made key decisions on the pathway forward, supported by independent legal and specialist advice, while remaining open to tikanga-based engagement where this could support resolution of overlapping interests. This work is now progressing toward the next phase of the proceedings, with further filings due in late 2026 and the Court of Appeal hearing scheduled for March 2027.
SP6 / 6.2 Advance Hapū rangatiratanga in the management of customary fisheries	Develop a long-term implementation strategy for He Kāinga Taurikura o Tangitū. Work together with recognised tangata kaitiaki to strengthen strategic relationships, prioritise recommendations, and work towards progressively implementing the actions outlined in He Kāinga Taurikura o Tangitū over the next 10 years.	**Not completed.** A standalone customary fisheries work programme was not advanced during 2025/26. This kaupapa will be progressed through the Trust's wider Takutai Moana work, providing an opportunity to consider customary fisheries alongside the broader recognition and protection of Hapū rights and interests in the coastal marine area.
SP6 / 6.3 Support Hapū members in exercising their voting rights.	Promote informed participation in civic and Trust decision-making processes. Provide clear, accessible information to Hapū members about voting rights, processes, and timelines. Support whānau to participate in elections, consultations, and governance decisions by removing barriers to engagement, assisting where needed, and building understanding of the importance of collective voice in kaupapa Māori governance.	**Delivered.** The Trust promoted participation in the 2025 local government elections and Māori ward polls and actively encouraged whānau participation in the Trust election process. Following the election re-run, whānau again turned out to exercise their voting rights and elect Trustees.
Ongoing Maintain advocacy and participation in local, regional and national forums	Maintain strong engagement with councils, agencies, and recovery partners. Represent Hapū views on relevant committees and build strategic influence across government and infrastructure stakeholders.	**Ongoing.** The Trust continued to represent Hapū interests through relationships with councils, Crown agencies, neighbouring PSGEs, infrastructure providers and national iwi networks. These relationships strengthened the Trust's ability to influence decisions early and work collectively where a stronger shared voice was needed.
SP7 / 7.1 Establish foundations for Hapū data sovereignty.	Enhance data sovereignty through secure Hapū data management. Develop a data protection policy to ensure Hapū data is managed securely by December 2025.	**Not completed.** The planned stand-alone Hapū Data Protection Policy was not completed during 2025/26. The Trust continued to safeguard Hapū information during the year, including maintaining controls around access, storage, and sharing of sensitive information. Developing a more formal approach to the protection and governance of Hapū information remains a priority, but will require significant investment.

Kia Rawaka | Strong Hapū Economy

Strengthening financial resilience, investment stewardship and the economic capability of whānau and the Hapū.

Annual Plan focus	Annual Plan Activity 2025/26	2025/26 progress
SP8 / 8.1 Update and maintain the Statement of Investment Policies and Objectives (SIPO) to reflect Hapū values and strategic priorities.	Embed Hapū values in investment decision-making and asset management. Review and implement the SIPO to align asset management with environmental, cultural, and ethical priorities. Establish internal processes and criteria to evaluate sustainable investment opportunities and prioritise long-term value creation.	**Delivered.** The updated Statement of Investment Policy and Objectives was approved, strengthening the framework for investment performance, liquidity, risk, and long-term stewardship of Hapū assets.
SP8 / 8.2 Explore investment in sustainable ventures.	Strengthen financial sustainability through improved internal planning and resource allocation. Develop a Financial Sustainability Plan that maximises internal revenue, optimises use of existing assets, and supports efficient allocation of resources to strategic priorities.	**Not completed.** As work progressed on financial sustainability, it became clear that a clearer organisational strategy and direction was needed before a Financial Sustainability Plan could be completed. This became the focus of work during the year. Alongside this, the Trust strengthened financial and governance reporting and gained greater visibility of future pressures. Work also continued to consider how existing assets and resources could better support Hapū priorities.
SP9 / 9.1 Enhance internal revenue generation and resource allocation. **9.2** Increase access to external funding for strategic projects.	Pursue external funding aligned with Hapū aspirations. Identify and apply for grants and external investment opportunities that reflect Hapū priorities. Build strategic partnerships to secure funding for transformational projects and long-term initiatives.	**Progressing and ongoing.** The Trust successfully pursued external funding aligned with Hapū priorities throughout 2025/26. Funding secured supported significant kaupapa including the Tāngoio Marae rebuild, Whakatipu Kaitiaki, the Opouahi deer-exclusion fence and the NIWA partnership through Toitū ngā Taonga Waimāori. External investment remained an important part of enabling the Trust to progress transformational and long-term initiatives that could not be funded through existing resources alone.
SP10 / 10.1 Provide financial literacy support for whānau.	Grow financial capability within whānau and Hapū. Deliver financial literacy initiatives that equip whānau with practical knowledge in budgeting, savings, and investment.	**Progressing.** Planning for the financial literacy programme was completed during 2025/26, including establishing a partnership with Ka Uruora and preparing the programme for delivery. The programme was ready to proceed at year end and was subsequently delivered in 2026/27.

He Waka Kairangatira | A Great Organisation

Building a capable, values-led and well-governed organisation able to deliver sustainably for the Hapū.

Annual Plan focus	Annual Plan Activity 2025/26	2025/26 progress
SP11 / 11.1 Strengthen internal capability and foster a values-driven culture by clarifying roles, enabling targeted development, and promoting trust, respect, and collaboration across the organisation.	Embed organisational values to strengthen capability and performance. Align roles, responsibilities, and performance development with Hapū values to strengthen staff capability, promote teamwork, and embed meaningful, values-driven practices across the organisation.	**Progressing.** Greater organisational stability was achieved through clearer leadership accountabilities, role clarity, and targeted capability development. Kaimahi continued to demonstrate the Trust's values through collective delivery of major kaupapa, including Takahia te Whenua. A formal organisation-wide approach to measuring wellbeing and cohesion was not completed.
SP12 / 12.1 Implement Systems and Processes that enable effective business continuity.	Strengthen organisational resilience through data management and preparedness planning. Explore fit-for-purpose systems to safeguard MTT's records, information, and intellectual property. Complete a draft emergency preparedness and business continuity plan, including a basic template, by December 2025, and ensure 100% of internal teams are familiar with it by June 2026.	**Not completed.** This work was reprioritised during 2025/26 and the planned emergency preparedness and business continuity plan was not completed. Some business continuity planning was undertaken in response to the potential fuel crisis, which helped identify immediate operational requirements and risks. Work on fit-for-purpose information and records management continued, but the planned organisation-wide information system was not implemented. This will be completed in 2026/27.
SP12 / 12.2 Build and strengthen strategic partnerships.	Strengthen strategic partnerships to enable collaborative impact. Identify and engage with kiritata, key partners such as local councils, government agencies, and iwi organisations, to support collaborative projects by June 2026.	**Ongoing and progressing.** Partnerships with the Tāngoio Marae Trustees, councils, Crown agencies, other PSGEs, researchers and environmental organisations supported progress across housing, recovery, marae, taiao and advocacy priorities. The focus increasingly shifted from relationship maintenance to using those relationships to achieve practical outcomes for the Hapū.
SP13 / 13.1: Strengthen Board capability and align with organisational goals.	Build board capability and ensure leadership succession through mentorship. Develop a mentorship programme that supports new board members, strengthens Whai Hua capabilities, and fosters succession pathways through peer-to-peer learning and leadership development.	**Progressing.** Governance support strengthened through clearer, more decision-focused reporting on delivery, financial position, risk and strategic choices. Trustees were supported through a structured Trustee induction programme and a substantial programme of hui, workshops and specialist advice, including the response to the election issue, financial sustainability work and the initial Trust Deed review.

Mahere ā-Tau 2026 - 2027 | Annual Plan 2026 - 2027

Our Focus	What We Will Do
KIA RĪRĀ TE PĀ KAI NGĀ REKEREKE – Strong Culture, Reo and Marae | Strategic Priority: Support cultural leadership and ensure the intergenerational transfer of Hapū kōrero tuku iho, mātauranga, language and practices.	
Support Tāngoio Marae Restoration	Continue supporting Tāngoio Marae and whānau with the successful rebuilding of Tāngoio Marae as the cultural and physical heart of our Hapū.
Support Marae Governance and Leadership	Work in partnership with Tāngoio Marae and whānau to support governance, planning and decision-making associated with the marae restoration.
Enhance Cultural Leadership and Succession	Organise annual wānanga to support the development and succession of cultural leadership roles, including kaikōrero, kaikāranga and kaihaka.
Preserve and Share Hapū Knowledge	Work with Te Rōpū Matapūkenga to prioritise the preservation, organisation and sharing of existing Hapū kōrero tuku iho and mātauranga, including progressing historical research to address identified gaps.
Support Priority Cultural Kaupapa	Support priority cultural kaupapa that strengthen and sustain Hapū identity, stories, traditions, cultural practices, and intergenerational connection.
Preserve 139 Beach Road for Future Strategic Use	Manage and coordinate the ongoing use, maintenance, access, land management, and future planning for 139 Beach Road in support of the marae rebuild and associated site aspirations.

MANA MOTUHAKE – Power and Authority | Strategic Priority: Protect and advance the rights, interests and aspirations of the Hapū.	
Represent and Advocate for Hapū Interest	Maintain legal, technical and advocacy support for matters that protect and advance the rights, interests, and aspirations of the Hapū, including progression of MACA and tangata kaitiaki arrangements.
Strengthen Hapū Influence in Local Decision-making	Establish Mana Whakahono ā Rohe agreement with Local Government.
Protect and Steward Hapū Information and Knowledge	Strengthen systems and practices that support the secure management, appropriate use, and accessibility of Hapū knowledge, information, and evidence.
Advocate for Priority Resource Management Matters	Engage selectively with councils, applicants, and existing consent holders on priority resource management matters where Hapū rights, interests and environmental values are directly affected.
Embed Hapū Values and Rights in Policy and Legislation	Influence Crown and local government legislation, policy, planning and resource management processes where they directly affect core Hapū rights, interests, environmental values, and settlement obligations.
KIA NIWHA – Strong People | Strategic Priority: Build the connectedness, capability and capacity of our people to achieve their potential.	
Manage Transition from Temporary Housing Arrangements	Honour existing housing commitments, progress remaining recovery-related property matters, and support whānau living in temporary relocatable cabins to transition toward lasting housing solutions.
Support Future Papakāinga Pathways	Progress the groundwork required to inform future papakāinga opportunities, including site assessment, funding options, planning requirements and delivery considerations.
Develop Rangatahi Capability and Leadership	Deliver the 2026 intake of the Whakatipu Kaitiaki programme, including wānanga, mentoring, and support into education, training, or employment pathways.
Support Whānau Wellbeing and Reconnection	Deliver the Kirimana Oranga Whānau Service to support whānau to identify their moemoeā, develop whānau plans, navigate services and supports, improve wellbeing outcomes, and reconnect through wānanga and kanohi ki te kanohi engagement.

HE KĀINGA TAURIKURA – A Treasured Environment | Strategic Priority: Exercise kaitiakitanga and protect the environmental, cultural and customary interests of the Hapū.	
Develop Hapū Environmental Position Statements and Bottom Lines	Ensure Hapū values, priorities and environmental bottom lines are clearly articulated and able to guide environmental planning, advocacy, and decision-making.
Understand Climate Impacts on Taonga Species	Progress partnership with NIWA to investigate the impacts of climate change on taonga species and support future environmental decision-making.
Support Environmental Stewardship on Trust Whenua	Review and implement the Farm Environmental Management Plan with lessees.
Protect Wāhi Taonga and Cultural Heritage	Use a prioritisation approach to protect and promote wāhi taonga, cultural heritage and sites of significance through cultural advice, advocacy and initiatives that strengthen awareness of Hapū history and identity.
KIA RAWAKA – Strong Hapū Economy | Strategic Priority: Strengthen financial sustainability and support intergenerational prosperity.	
Align Investment Decisions with Hapū Values and Aspirations	Implement the SIPO to align asset management with environmental, cultural, and ethical priorities.
Protect and Grow Trust Assets for Future Generations	Provide active oversight of Trust assets, contracts, commercial activity, and investment decision-making to protect value and support long-term intergenerational prosperity.
Strengthen Long-term Financial Sustainability	Develop a Financial Sustainability Plan that maximises internal revenue, optimises use of existing assets, and supports efficient allocation of resources to strategic priorities, including a staged pathway toward a sustainable operating model from FY28 aligned with commercial income and liquidity requirements.
Maintain Strong Financial Stewardship	Maintain strong financial management through timely reporting, financial controls, cost recovery, cashflow oversight, debtor management and continuous improvement of finance systems and processes.
Ensure Accountability and Compliance	Maintain robust financial planning, budget, audit, insurance, tax and compliance processes to support accountability and organisational sustainability.

HE WAKA KAIRANGATIRA – A Great Organisation | Strategic Priority: Maintain an effective, sustainable, and values-driven organisation.	
Safeguard Organisational Knowledge and Continuity	Strengthen organisational systems, information management, and business continuity processes to safeguard Trust records, knowledge, intellectual property, and operational resilience.
Strengthen Governance Leadership and Succession	Support the development of governance capability, leadership succession and future representation to ensure the long-term stewardship of Hapū aspirations and responsibilities.
Maintain Strong Governance and Accountability	Support effective governance through planning, reporting, statutory responsibilities, governance administration and organisational accountability.
Keep Whānau Informed and Connected	Maintain effective communication and information systems that keep whānau informed, connected, and engaged.
Maintain Capability within Sustainable Settings	Maintain the organisational capability, infrastructure, compliance, committees, and operational systems required to deliver Board-prioritised Trust responsibilities within sustainable financial and resourcing settings.

Te Pūrongo a te Heamana o MTL | MTL Chairperson's Report



E ngā uri o Maungaharuru-Tangitū, tēnā koutou katoa

During FY26, Maungaharuru-Tangitū Limited continued to look after and grow the commercial assets held for Maungaharuru-Tangitū Hapū.

Our investments are deliberately spread across different areas, including commercial property, forestry, farming, managed funds, private companies and housing. This means we are not relying on one investment or one part of the economy to secure our future.

At 30 June 2026, the Maungaharuru-Tangitū Group held around $49.1 million in investment property, $8.6 million in financial investments and $5.5 million in growing forests. Our properties and Opouahi generated around $1.84 million in rental income during the year. The value of our growing forests increased by $2.86 million, while changes in the value of our financial investments added a further $1.16 million to the year's result.

These numbers show the strength of the commercial assets held for Maungaharuru-Tangitū, but they also tell us something important.

An increase in the value of an asset is not the same as money in the bank.

Growing the value of the assets held for Maungaharuru-Tangitū is important for current and future generations. We also need those assets to generate enough income to support the mahi and aspirations of Maungaharuru-Tangitū today. Getting that balance right is an important part of our work.

From the Board's perspective, FY26 saw growth in the value of the assets we oversee, alongside a clearer recognition that growth in value alone is not enough. We need to understand what each asset contributes, the income it generates, the investment it still requires and the wider purpose it serves for the Hapū. That has been an important focus for Directors during the year.

How we measure our performance

During the year, Trustees and Directors completed a major review of the Statement of Investment Policy and Objectives, or SIPO, which was approved in March 2026.

Put simply, the SIPO sets the rules and expectations for how we look after and invest the commercial assets of Maungaharuru-Tangitū.

It also recognises that not all of our assets exist for the same reason.

Some assets are primarily investments and are expected to generate income and grow in value. Others, including Opouahi Station and Esk Forest, came to us through settlement and carry cultural, environmental and intergenerational significance alongside their financial value.

The new SIPO gives us clearer targets and measures for both.

Because it was approved towards the end of FY26, FY27 will be the first full year in which we report against the new measures. The new SIPO sets the following expectations:

What we are measuring	Our target
Long-term return from our investment assets	Inflation + 4.5% each year over the longer term
Cash income from our investment assets	$1.1 million
Return from settlement assets	1.5% long-term aspiration
How our investments are spread between growth and more stable investments	45% / 55%
Minimum amount readily available if needed	5% of investment assets

From FY27, whānau should expect to see clearer reporting about how our investments are performing against these expectations.

That is important. We should be able to show not only what our assets are worth, but what income they are producing, whether they are meeting the targets we have set, and what wider benefits they are creating for the Hapū.

Opouahi Station

Opouahi Station is one of the largest individual assets held for Maungaharuru-Tangitū, with a value of around $19.9 million at 30 June 2026.

Its importance, however, goes well beyond its financial value. Opouahi is whenua of deep cultural, environmental and historical significance to the Hapū.

Following Cyclone Gabrielle and Pāmu's exit from the Station, considerable work has been required to restore the whenua and strengthen those areas used for farming.

During the year, MTL worked with our farm lessees and advisers on a programme to restore productivity and address infrastructure requiring attention, including soil fertility, fencing and water infrastructure.

We also began a three-to-five-year programme of environmental and cultural investment across the Station. This work will increasingly be guided by the environmental priorities of the Hapū, helping us focus investment where it can make the greatest difference for te taiao and strengthen whānau connection with the whenua.

There is still significant work and investment ahead.

From the Board's perspective, the challenge is to ensure Opouahi delivers across all the reasons it is held – as productive whenua, as an important asset, as a place where te taiao is restored and protected, and as whenua of enduring significance to the Hapū.

We will continue to look closely at the income Opouahi generates, what needs to be invested back into the whenua, and how we balance its commercial, cultural and environmental purposes over the long term.

Esk Forest

Esk Forest land was valued at around $11.6 million at the end of the year.

Through our forestry partnership, Maungaharuru-Tangitū has a 35.8% interest in approximately 1,028 hectares of radiata forest. A further 274.5 hectares were planted during FY26.

No timber was harvested during the year. However, as the forests were planted and grew, the assessed value of our share of the trees increased from around $2.6 million to $5.5 million.

That increase of approximately $2.9 million is significant, but it is important to understand what it means. We did not receive $2.9 million in cash. It represents an increase in the estimated value of the trees that are growing and will eventually be harvested.

Forestry is therefore an important long-term asset for Maungaharuru-Tangitū. Its value is growing for future generations, while the cash return from harvesting will come later.

Commercial Properties

Our commercial properties continue to provide an important source of regular income.

During the year, Downer Group renewed its lease of our Valor Drive property in Palmerston North for another five years.

Work to redevelop Tironui Road in Papakura was delayed during the year and is now expected to progress during FY27. Further investment will be required, with the aim of strengthening the property's long-term income and value.

At 30 June 2026, our commercial properties were valued at around $11.7 million. Together with Opouahi, our properties generated approximately $1.84 million in rental income during the year.

That rental income is an important source of recurring cash income. There are costs associated with owning and maintaining these assets, so the full $1.84 million is not available to support the Trust's mahi, but it is an important part of the income our commercial assets generate each year.

The Board will continue to monitor our leases, the investment required in our properties and the security of the income they provide.

Hāpai Housing

At year end, our investment in Hāpai Housing was valued at around $271,000.

Financial returns were modest during the year in what remained a difficult New Zealand housing market. However, the value of this investment is not measured only in financial terms.

Our involvement in Hāpai Housing also provides pathways for whānau to access housing opportunities. Maungaharuru-Tangitū whānau have priority access after Mana Ahuriri whānau to housing opportunities arising through the partnership.

It is an example of an investment that can generate a financial return while also creating opportunities with more direct benefits for whānau.

Managed Funds and Private Equity

Our managed funds and investments in private companies allow us to invest beyond the property, farming and forestry assets we hold directly.

At 30 June 2026, these investments were worth around $8.6 million. This included approximately $3.85 million held with investment fund managers and $3.8 million through Continuity Capital, alongside our investments in Napier Port and Hāpai Housing.

During the year, changes in the value of our financial investments added approximately $1.16 million to the year's result. Like the increase in our forestry value, this was not $1.16 million of cash received during the year.

Spreading our investments across different companies, sectors and countries helps reduce the risk of being too dependent on any single investment or part of the economy.

We also have commitments to invest further money into some of our private investments when it is called for. At 30 June 2026, those commitments were approximately $712,000, so we need to make sure sufficient cash remains available to meet them when they arise.

139 Beach Road, Tāngoio

The purchase of 139 Beach Road, Tāngoio was completed on 17 November 2025. At 30 June 2026, the property was valued in our accounts at approximately $5.84 million.

MTL holds legal title to the property on behalf of Maungaharuru-Tangitū Trust. The property and surrounding whenua have immense historical, cultural and spiritual significance for the Hapū. Its return provides a secure home for the new Tāngoio Marae and keeps open opportunities for how the wider whenua may serve the Hapū over time.

During the year, MTL's focus as landowner was on responsibly managing the property while working alongside Maungaharuru-Tangitū Trust and the Tāngoio Marae Trustees to enable the new Marae and preserve options for the wider whenua.

This included planning for the access road, water and other infrastructure, and progressing the subdivision required for the new Marae.

MTL will continue working with Maungaharuru-Tangitū Trust and the Tāngoio Marae Trustees to complete that process and enable ownership of the Marae whenua to transfer to the Tāngoio Marae Trust.

Our focus is to care for the property, support the establishment of the new Marae and keep options open for how the balance of the whenua may serve the Hapū in the future.

A stronger framework for the future

The role of the MTL Board is to provide commercial governance and stewardship of these assets on behalf of Maungaharuru-Tangitū.

During the year, Directors have worked closely with Trustees as expectations for the commercial portfolio have become clearer. Trustees set the overall expectations for what the assets need to achieve, while the MTL Board is responsible for their commercial governance and performance.

The new SIPO gives Trustees and Directors a stronger framework for managing our commercial assets and being clear about what we expect them to achieve.

It recognises that success includes financial performance alongside the wider cultural, environmental and whānau benefits the assets can create.

From FY27, stronger reporting against these measures will give Trustees and whānau a clearer picture of how the assets are performing and what they are contributing to Maungaharuru-Tangitū.

Looking ahead

Maungaharuru-Tangitū has a significant commercial asset base built from the settlement secured by those who came before us.

The FY26 results show continued growth in the value of some of the major commercial assets. They also reinforce the importance of generating sustainable income.

We need both: to protect and grow the wealth held for future generations, while ensuring the assets also generate income that can support the mahi and aspirations of Maungaharuru-Tangitū today.

During FY27, MTL will begin reporting more clearly against the targets in the new SIPO. This will include what our investments have earned, the income they have generated, how they have performed against the targets we have set, and what wider benefits they are creating.

Together with Trustees, we will also continue to look carefully at the major assets – what each one contributes, what further investment it requires, and whether the way the assets are currently arranged remains right for the future.

As Directors, our responsibility is to bring commercial discipline to those decisions, test the performance and purpose of the assets, and provide Trustees with clear advice about the choices ahead.

The decisions we make today must leave Maungaharuru-Tangitū with a stronger economic foundation and greater choices for the generations who follow.

Acknowledgements

Thank you to my fellow Directors, Tom and Fiona, for the professionalism, diligence and experience they continue to bring to MTL.

I also acknowledge Kelly May, who participated as an observer on the MTL Board during the year. Thank you, Kelly, for the time, perspective and contribution you brought to our commercial kōrero and to the work of MTL.

I acknowledge the Trustees for their engagement with Directors and for the important kōrero underway about the future commercial direction of Maungaharuru-Tangitū.

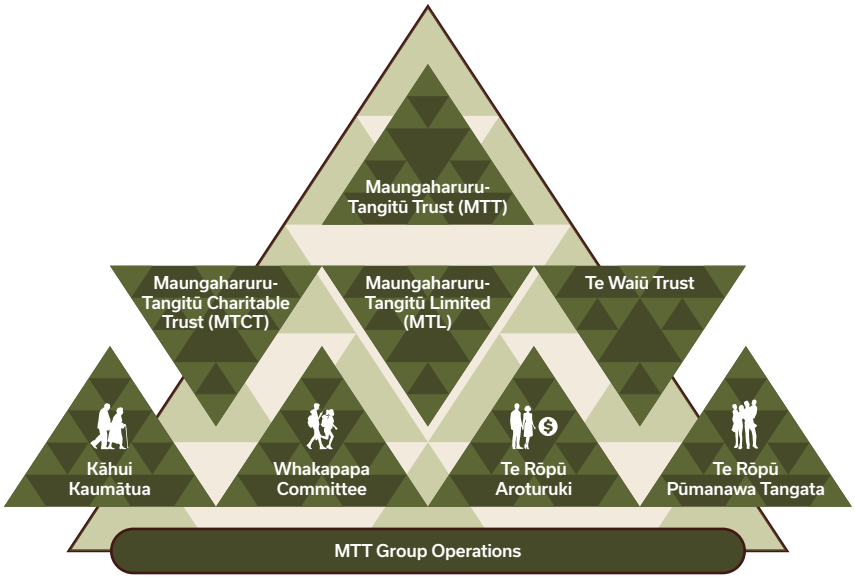
Finally, thank you to our management team, advisers, investment managers, lessees and commercial partners for the mahi they contribute to looking after and growing the assets held for Maungaharuru-Tangitū.

Nāku noa, nā

Anthony Bow
Chairperson
Maungaharuru-Tangitū Limited

Mō Tātau I About Us

The Maungaharuru-Tangitū Group is made up of four entities. Maungaharuru-Tangitū Trust, Maungaharuru-Tangitū Charitable Trust (MTCT), Maungaharuru-Tangitū Limited (MTL), and Te Waiū Trust.



Maungaharuru-Tangitū Trust

The Maungaharuru-Tangitū Trust was established to receive, hold, manage and administer the assets of the Trust for purposes that are beneficial to members of our Hapū. Maungaharuru-Tangitū Trust is a post-settlement governance entity and is the voice and representative body for our Hapū.
Part of the Trust's role is to foster and promote amongst members of the Hapū:

- spiritual values, unity, support and cooperation;
- recognition of traditional customs and values; and
- physical, social, and economic wellbeing and advancement.

The Trustees of the Trust are Shane Taurima (Toihau), Mara Andrews (Toihau Tuarua), Kelly May, Kerri Nuku, Robbie Paul, Natalia Taurima-Hinton and Paora Manaena (Trustees).

Maungaharuru-Tangitū Charitable Trust

The role of the Maungaharuru-Tangitū Charitable Trust (MTCT) is to undertake charitable projects on behalf of the Hapū. The Trustees of the Trust are also Trustees of MTCT as listed above.

Maungaharuru-Tangitū Limited

Maungaharuru-Tangitū Limited (MTL) is our investment company and also acts as a custodian, holding various assets on behalf of the Trust Trustees. Its role is to grow our investments and manage our assets in accordance with the Trust's Statement of Investment Policies and Objectives (SIPO). The Directors of MTL are Anthony Bow (Chair), Tom Manaena and Fiona Carrick. Kelly May - Trustee observer.

Te Waiū Trust

Te Waiū Trust owns the lake beds and the air above them, including Lakes Opouahi, Waikōpiro, Orakai and part of Lake Tūtira. The Trustees are Matua Bevan Taylor and Sabre Puna.

Kāhui Kaumātua

The Kāhui Kaumātua provide advice on matters relating to the tikanga, reo, kawa, kōrero and whakapapa of the Hapū. The Kāhui Kaumātua includes Matua Bevan Taylor (Pou), Alice Taylor, Matua Joe Taylor, Matua Matiu Eru, Rosie Hiha, Ruby Spooner, Whakiao Hopmans, Veronica Young, Yvonne (Whawha) Thomas.

Te Rōpū Aroturuki

Previously the Audit and Risk Committee

Te Rōpū Aroturuki manages risk, audit functions and compliance with legislation, policies and procedures across the group.

- Kerri Nuku – Chair
- Robbie Paul
- Natalia Taurima-Hinton
- Jonathan Bell – Independent Member

Te Rōpū Pūmanawa Tangata

Previously the Human Resources Committee

Te Rōpū Pūmanawa Tangata advises on specific HR-related matters, risks and disputes.

- Mara Andrews – Chair
- Shane Taurima
- Paora Manaena

The roles, appointments and committee memberships shown reflect those held at the date of publication.

MTT representation on committees and entities

Tāngoio Marae committees

- Te Matataki (Marae Development Committee): Shane Taurima
- Tāngoio ARC: Shane Taurima (Chair) and Mara Andrews

PSGE, iwi and regional groups

- Te Kāhui Ōhanga: Shane Taurima and Adele Small
- Matariki Governance Group: Shane Taurima and Adele Small

Council and joint committees

- Takoto Noa Māori Standing Committee, Hastings District Council: Paora Manaena
- Ngā Mānukanuka o te Iwi (Māori Committee), Napier City Council: Mara Andrews
- Hawke's Bay Regional Planning Committee, Hawke's Bay Regional Council: Tania Hopmans
- Coastal Hazards Advisory, formerly the Clifton to Tāngoio Coastal Hazards Strategy Joint Committee: Shane Taurima

Other appointments

- Pan Pac Environmental Trust: Natalia Taurima-Hinton
- Pan Pac Independent Monitoring Review Group: Kelly May
- Mana Whenua Steering Committee, Te Herenga Waka o Ahuriri (Port of Napier): Cliff Tarau



Pūrongo Pūtea | Understanding our financial position

The audited financial statements provide the full financial record for Maungaharuru-Tangitū.

The Group financial statements for the year ended 30 June 2026 were independently audited by BDO, which issued an unmodified audit opinion.

At 30 June 2026, Maungaharuru-Tangitū held $77.3 million in assets and $66.4 million in net assets, providing a strong financial foundation for the Trust and our Hapū.

Our financial position is made up of different types of assets and pūtea. Much of what we hold is in whenua, property, forests and financial investments, while some of our cash is already committed or set aside for agreed purposes.

The figures below provide a snapshot of our financial position and FY26 result. The following pages explain what sits behind these numbers and what they mean for our future.

Our financial position at a glance



Note: *This section summarises the audited Maungaharuru-Tangitū Group financial statements for the year ended 30 June 2026. The full audited financial statements and BDO's Independent Auditor's Report are available from Maungaharuru-Tangitū.*

Understanding our FY26 result

Our financial statements show two different results for the year. This page explains what they measure and what influenced the operating result.



The $4.61 million of costs includes around $559,000 of depreciation, which is an accounting cost rather than cash paid out during the year.

These two results measure different things.

The operating result compares the income and costs recorded for FY26. The total result also includes changes in the assessed value of assets we continue to hold, as well as tax and other items.

What shaped the operating result?

Two factors are important when understanding the $867,000 operating loss.

1. Some funding is now counted as income over time

Around $739,000 of funding for Te Rerenga Kārearea projects will now be recognised as income over time. Under our previous reporting approach, that funding would have been counted as income this year.

The cash received and spent on the kaupapa has not changed. What has changed is when the funding is recognised as income in our accounts.

FY26 is the first year our Group accounts have been prepared under NZ IFRS RDR. The FY25 comparative figures have also been restated under these requirements.

2. Funding and costs don't always fall in the same year

The Opouahi capital fertiliser programme is one example. Funding for the programme was accounted for in the previous reporting period, while $133,000 of related costs were recorded in FY26. Funding has already been set aside for the remaining work in FY27 and FY28.

This means the funding and related costs for the programme appear across different financial years.

When comparing years: FY26 covers 12 months, while the previous reporting period covered 15 months. This needs to be taken into account when comparing income and costs.

Where did our income come from?

In FY26, Maungaharuru-Tangitū recorded $3.74 million of income. This comprised $1.84 million in rent, $340,000 in interest and dividends, and $1.56 million in project funding.

Rent, interest and dividends come from the assets and investments we hold. Project funding is generally provided for a particular kaupapa and period.

The mix matters because our ongoing mahi needs income that we can rely on from year to year.

What do we hold?

At 30 June 2026, Maungaharuru-Tangitū held $77.3 million in total assets. This included:

- $49.1 million in whenua and property
- $8.6 million in financial investments
- $8.0 million in cash
- $5.5 million in growing forests
- $6.1 million in other assets.

These assets serve different purposes. Some provide income, some are held for long-term growth, and others carry cultural, environmental and intergenerational significance that goes beyond their financial value.

The value of what we hold increased from $71.4 million to $77.3 million during FY26. The main reasons were the purchase of 139 Beach Road and increases in the value of the Esk Forest tree crop and our financial investments.

At year end, the Group also had $10.9 million in liabilities. These include funding held for particular purposes, including Tāngoio relocation settlements, funding that will be recognised as income over time, future tax adjustments and amounts we owe.

After these liabilities are taken into account, the net value of what Maungaharuru-Tangitū holds is $66.4 million.

What did our commercial assets contribute?

Our commercial assets provide income to support Maungaharuru-Tangitū and also require ongoing investment and management.

During FY26, our commercial assets generated approximately $2.18 million in rent, interest and dividends. Owning, maintaining and managing those assets cost approximately $767,000, leaving a contribution of approximately $1.41 million before changes in asset values.

This is different from increases in the assessed value of assets. The $1.41 million reflects income generated less the direct costs associated with owning and managing those assets.

The MTL Chairperson's Report provides more information about our major commercial assets and their performance

How much cash remained after known commitments?

At 30 June 2026, Maungaharuru-Tangitū held approximately $8.0 million in cash. Around $6.2 million of this was already committed or set aside for agreed purposes and commitments.

Our cash balance increased during FY26 partly because Crown funding for Tāngoio relocation settlements was being held by Maungaharuru-Tangitū at year end. Of the $9.84 million received during the year for those settlements, $2.41 million remained to be paid as individual property settlements were completed.

After known commitments and amounts set aside were taken into account, approximately $1.85 million remained for operations, contingencies and financial reserves.

This is not surplus cash available for new spending. It forms part of the Trust's financial resilience and supports our ability to maintain operations and respond to unexpected needs, particularly when future external funding is uncertain.

What does this mean for our future?

Maungaharuru-Tangitū has a strong financial foundation, with $77.3 million in assets and $66.4 million in net assets at 30 June 2026.

Much of that wealth is held in whenua, property, forests and financial investments. External funding has also enabled significant kaupapa, but it is generally provided for particular purposes and periods.

Our focus is therefore on ensuring that the mahi Maungaharuru-Tangitū carries can be supported by reliable income over time, while continuing to protect and grow the assets entrusted to us for future generations.

Our Core Purpose, sustainability and commercial work is helping Trustees consider these questions together – what we prioritise, what it costs, what we can sustainably deliver, and what we need our assets to contribute.

When the accounts show a positive result, does that mean we have that money available to spend?

No. Our $2.94 million positive total result includes increases in the assessed value of our forests and financial investments. Those increases strengthen the value of what we hold, but they are not cash received during the year.

The cash available to support our operations needs to be considered separately, including the commitments and amounts already set aside described above.

Trustee and Director payments

Transparency about how Trust pūtea is used includes being clear about payments made to MTT Trustees and MTL Directors. This includes fees for their governance roles and any separate paid work undertaken by MTT Trustees for Maungaharuru-Tangitū.

MTT Trustee fees

The new MTT Trustee fee settings reported to whānau at the 2025 Hui-ā-Tau took effect during FY26. The annual base fees are $34,000 for the Toihau, $25,000 for the Deputy Chair and $18,000 for each Trustee.

Trustees did not adopt the additional committee fees recommended as part of the independent remuneration review. Committee responsibilities remain included within the base Trustee fee.

There is no change to the Trustee fee settings proposed this year.

During FY26, $133,734 was paid in MTT Trustee fees. The amounts paid to individual Trustees differ because the new rates took effect part-way through FY26 and there were changes in Board membership and roles during the year.

Trustee	Fees ($)
Shane Taurima	26,249.97
Mara Andrews	18,083.32
Kelly May	15,750.00
Robbie Paul	15,750.00
Kerri Nuku	4,660.71
Paora Manaena	4,660.71
Natalia Taurima-Hinton	4,660.71
Tania Hopmans	21,739.78
George Puna	11,089.29
Charmaine Butler	11,089.29
Total	**133,733.78**

Other paid work undertaken by MTT Trustees

Separate from their governance roles, three MTT Trustees undertook paid project or advisory work for Maungaharuru-Tangitū. These arrangements and payments are reported as related-party transactions in our financial statements.

Tania Hopmans and Kelly May undertook contracted roles supporting the Cyclone Gabrielle recovery programme. Charmaine Butler was separately engaged as Members Database Advisor.

During FY26, payments recorded for this separately contracted work were:
- Tania Hopmans – $169,350 for Cyclone Recovery projects
- Kelly May – $219,900 for Cyclone Recovery projects
- Charmaine Butler – $26,003 for Members Database advisory work.

The total recorded in FY26 was $415,253.

The engagements were approved through the Trust's governance processes, conflicts of interest were declared and managed, and the Trustees concerned did not participate in decisions relating to their own engagements.

MTL Director fees

During FY26, $76,500 was paid in fees to the three independent MTL Directors.

Director	Fees ($)
Anthony Bow	36,999.96
Fiona Carrick	24,499.92
Tom Manaena	15,000.00
Total	**76,499.88**

Maungaharuru-Tangitū Trust

Summary of income and costs
For the year ended 30 June 2026

	2026 (12 months)	2025 (15 months)
Income for the year		
Grant Funding	613,146	310,534
Rent Received	1,839,954	2,185,484
	2,453,100	2,496,018
Other income		
Grant Funding	945,498	6,341,209
Costs for the year		
Depreciation	559,224	748,719
Governance fees and expenses	294,076	286,295
Commercial property expenses	640,780	945,735
Personnel and external contractors	1,563,474	2,459,481
Specialist advisors	293,906	601,418
Forestry operating expenses - joint operation	200,176	265,835
Other operating expenses	1,019,223	1,314,395
	4,570,859	6,621,878
Finance costs	35,420	26,057
Interest and investment income	340,460	520,223
Operating result	(867,221)	2,709,515
Increase in value of Esk Forest tree crop	2,858,000	433,000
Result before tax	1,990,779	3,142,515
Tax adjustment	(212,877)	62,604
Overall profit	1,777,902	3,205,119
Increase in value of financial investments	1,158,508	750,245
Total result for the year	2,936,410	3,955,364

Rent received on farm, forest, cabins and commercial properties

Funding received to progress projects

Income from investments and interest

These increases in value are not cash received during the year

Maungaharuru-Tangitū Trust

Consolidated statement of financial position
For the year ended 30 June 2026

	2026 (12 months)	2025 (15 months)
Assets - what we have		
Cash in the bank	8,001,424	3,809,922
Money owed to us	786,808	6,148,815
Term deposits	945,000	1,560,000
Property, plant & equipment	3,901,566	4,073,908
Project asset	313,638	-
Investment properties	49,108,867	45,064,286
Financial investments	8,584,084	7,861,355
Esk Forest tree crop	5,470,000	2,612,000
Office lease asset	209,538	265,415
Total Assets	77,320,925	71,395,701
Liabilities - What we owe or have set aside		
Project funding not yet spent	596,307	643,125
Tāngoio relocation funds	2,406,314	-
Other current liabilities	1,224,863	741,075
Provisions for Cabins	478,041	533,405
Funding recognised over time	3,796,195	3,971,799
Deferred tax	2,210,157	1,764,009
Other non-current liabilities	196,396	268,046
Total Liabilities	10,908,273	7,919,459
Net assets	66,412,652	63,476,242
Equity - What remains		
Settlement received	21,643,661	21,643,661
Reserves	5,153,949	3,995,441
Retained earnings	39,615,042	37,837,140
Total Equity	66,412,652	63,476,242

This includes the cabins and Tāngoio land blocks.

Te Rerenga Kārearea project regional hazard-scape tool

Opuahi Station, Esk Forest land, Beach Road, and commercial properties

Project funding not yet spent

Funding received for assets and counted as income over time

An accounting adjustment for future tax. This is not a cash tax payment for the year.

Ngā Meneti o te Hui-ā-Tau 2025 | Unconfirmed Minutes of Hui-ā-Tau 2025

MAUNGAHARURU
TANGITŪ

Unconfirmed Minutes of Hui-ā-Tau (Annual General Meeting)
Maungaharuru-Tangitū Trust
Te Whare Whakaaraara
96 Nuffield Avenue
Marewa, Napier
10.00am, 6 December, 2025

Present: As per attendance register

Trustees: Tania Hopmans (Toihau | Chairperson), Shane Taurima (Deputy Chairperson), Charmaine Butler, George Puna, Robbie Paul, and Kelly May. Note: Kelly May attended the hui online.

MTL Directors: Tom Manaena. Apologies were received from Anthony Bow and Fiona Carrick.

External Advisors: Campbell Furlong (Virtual CFO, PWC), Heather Johnson (Secretary)

Staff: Adele Small (CEO), Nicky Birch, Nicola McHaffie, Taryn Taurima, Diana Taunoa, Lesley Tawhai, Madison King, Gemma Yates.

Whānau: Janet Puna-Spooner, Jo Taurima, Te Kaha Hawaikirangi, Hinewai Ormsby, Angela Garnham, Shayne Nuku, Kerri Nuku, Marewa Reti, Hinei Reti, Daphne Barraclough, Arapera Riki Spooner, Atawhai McDonnell-Toto, Tyson Waina, Reydum Kihi, Jo Hukata, Jon Hukata, Marewa King, Kaylene Kani, Beatrice Tawhai, Rangi Whaanga, Huia Whyte-Puna, Lizzy Puna Gilbert, Dan Gilbert, Te Rina Takie, Aroha Wakefield, Mutu Spooner, Cathy Spooner, Chanelle Buchan, Jamie Mitchell, Coralee Thompson, Nani Taane, Rangi Tawhai, Kahui King, Kevin Rollinson, Ngena Hevy-Rollinson, Thursday Puna, Darrin Kihi, Tai Neera, Rota Rangihuna, George Tawhai, Beau Hansen, Paige Hancy, Denise Taunoa, Lovie Pullar, Lizzie Taurima, Marion Cotter, Huriana Lawrence, Nesi Taurima-Nuku, Maree Brown, Neville Sanders, Sammy Taurima, Charles Taurima, Joseph Taunoa, Lewis Neera, Anne Neera, Waianuhea Taurima, Arona Taurima, Rawinia Taurima, Shaquille Puna, Tamati Taurere, Jayne Kihi, Hoani Taurima, Guy Te Kaha, Rose Hiha, Whakiao Hopmans, J Thomas, Hana Burkitt, James Burkitt, Tali Taurima-Hinton, Whakiao Taurima, Thomas Makea, Hayley Lawrence, Cliff Tarau, Shy Raihania, Jessica McGregor, Alice Taylor, Ngaire Saunders, Joe Taylor, Tirama Taana, Robbie Paul, Ruby Spooner, Ronan Spooner, Paora Pohio Taurima, Jocelyn Alvarado, Wi Taunoa, Kahurangi Burkitt, DJ Taane, Jared Pullar, Lacey Winiata, Sharon Albert, Tina Albert, Krystal Tāne-Haimona, Violet Stevens, Janice Stevens, Anne Hiha, Hemi Heperi, Polly Wairau, Queenie Wineti, Johnny Puna.

Apologies List: Emily Pullar, Rangi Taurima, Elaine Cook.

Karakia: Matua Bevan Taylor (Pou)

Whakamaumahara & Mihimihi: The Maungaharuru-Tangitū Toihau welcomed all to the hui and invited Kaumātua Bevan Taylor to open with a karakia. A video was played as a mihimihi to those that had passed during the year.

Welcome, housekeeping and apologies
The Toihau provided a brief opening address with a mihi to Kaumātua Bevan for the karakia, to other kaumātua and whānau for taking the time to attend the Hui-ā-Tau in person and online. Health and Safety housekeeping rules were conveyed along with the Kawa o te Hui-ā-Tau to be honored at the hui.

Ō Tātau Tāngata | Our People

Trustee Charmaine Butler reminded whānau to help us reach our MTT membership target by registering their tamariki and letting us know when their address changes. Whānau were encouraged to talk to whānau about the importance of registration.

Mō mātau | about us

Deputy Chair Shane Taurima provided a high-level analogy of the MTT whānau whakapapa waka with MTT holding the long view for Hapū and keeping the waka steady.

MTCT and MTL sit alongside each other as the two main arms contributing to the mahi – one focused on whānau and the kaupapa and the other on growing and protecting the pūtea for the future. Around these three groups sit four committees: Kaumātua, Rangatahi, Audit and Risk (ARC), and Human Resources.

At the foundation is the operations team led by CEO Adele Small, who continually guide the waka to turn aspirations into real outcomes for whānau.

Tae ā-tinana a ngā Taratī | Trustee attendance

As shown in the presentation slide, many scheduled and unscheduled hui occurred during the year with good attendance and commitment from elected and appointed representatives.

Utu Taratī | Trustees' fees

As discussed at prior Hui-ā-Tau, independent advice was sought for a review of Trustee fees with an increase to what is considered mid-range adopted by the board in October 2025. The new fees represent 0.23% of the Trust's total assets which is standard and affordable for an entity of MTT's size. The new fees will be reflected in the financials presented at next year's Hui-ā-Tau.

He pātai
Q: Are Trustees paid to do mahi?
A: Yes, some Trustees are paid or contracted to undertake mahi (as allowed for under the Deed) e.g. Tania Hopmans and Kelly May (cyclone recovery) and Charmaine Butler (whānau registrations).

2024 Ngā meneti o te Hui-ā-Tau 27 Hōngongoi | 2024 Minutes of the AGM 27 July 2024

Minutes of the 2024 Hui-ā-Tau were taken as read with no matters arising.
Amendment Cyclone recovery (page 94 of the Annual Report)
"This notion of them and their identity is a facility" should read "This notion of them and their identity is a fallacy"

Resolution 1: That the 2024 Hui-ā-Tau minutes are a true and accurate record of the hui.

Moved: Janice Stevens
Seconded: Maree Brown.
CARRIED

Pūrongo Toihau | Chairperson's report

Toihau Tania Hopmans opened her address by reflecting on the culmination of mahi undertaken to obtain the funding and pūtea required to rebuild Maungaharuru-Tangitū Marae and to secure support packages for whānau homeowners devastated by Cyclone Gabrielle. The purchase of 139 Beach Road provides the Hapū with a focal point as the mahi starts on the long-awaited Marae that will reconnect whānau and provide a place of belonging. To be able to build the Marae on the whenua at 139 Beach Road is like a homecoming, as this, and the neighbouring pā Whakaari belonged to the Hapū until 1867. The Hapū have tried many times to have this land returned to them.

Mihi to all that have contributed to a successful year for Maungaharuru-Tangitū Trust, particularly the CEO and her small team, who have worked hard to deliver on the aspirations of whānau and retired ARC Chair Jon Nichols who has been loyal and supportive, going beyond expectations in all his mahi.

A very special mihi to the partners and tamariki of the cyclone recovery team (Kelly May and Hayley Lawrence) who made many sacrifices to allow the Trust's recovery mahi to progress to the point of completion.

The Toihau provided an overview of the resilient land purchase and support packages for the Tāngoio Marae of $16m+ with a funding support package of $3m toward the land purchase for a papakāinga. The meeting was reminded of the opportunity to visit 139 Beach Road Sunday December 7th, 2025.

Note: Whānau were advised that open access to the whenua is not currently available, as the immediate priority is access for the Marae rebuild.

Maungaharuru-Tangitū Trust taiao
The taiao lead Nicola McHaffie provided a high-level response to questions around the mahi recently undertaken as part of the Taiao and resilient infrastructure work streams. Whānau expressed their desire to be involved in the taiao mahi (along with Kaumātua Bevan Taylor who continues to have hands on involvement with the team) and for the team to share information with whānau. Whānau were encouraged to reference the taiao information contained in the Annual Report.

He pātai
Q: Ka pai for the mahi – it would have been great to have some specifics on the mahi undertaken and achieved for the Hapū – can you provide this?
A: Culvert work with TREC regarding the fish passage, Arapawanui Awa working with whānau to understand values for the site and other mahi.

Q: Purchase of Beach Road - is riparian planting involved re the Queens chain?
A: There may be a HDC paper road or a reserve along the beach – land title may not go right down to the beach.

Q: Was there any impact on White Pine Bush down to Te Ngārue?
A: Taiao lead to research and respond outside of the AGM hui.

Q: What is happening with Opouahi as schools can no longer visit this space (Kiwi creche, farm, camping area and sanctuary). Rabbits are running wild and willows are overgrown on the awa. Along with this there has been no whenua reporting to whānau.
A: The CEO acknowledged that significant mahi remains to be undertaken relating to the awa and whenua. Plans are being developed, with implementation dependent on available pūtea. The CEO also agreed that communications with whānau about taiao mahi need to improve. Further kōrero about the containers on site would take place outside the hui. Rangatahi were unable to visit the whenua at that time because it was unsafe.

Q: No pānui out to whānau on Kaiwhakamanawa service that supported over three hundred whānau – how can whānau get involved?
A: The Operations team will be promoting this in time when resource allows.

Q: Lake Tūtira is still sick. How do we engage with the community to improve the health of the lake?
A: MTT supported the funding request by Hawke's Bay Biodiversity for mahi to be undertaken to improve a wetland along with NIWA funding secured to improve the lake. Whānau requested regular updates on the trees at Opouahi and Tāngoio that were planted by both them and others when they were employed with Maungaharuru-Tangitū Trust.

A video depicting times of celebration and activities undertaken during the year was provided for whānau.

Pūrongo ā-Tau 2024-2025 | Annual Report 2024-2025

Pūrongo ā-MTL | Maungahararu–Tangitū Limited report

Maungaharuru-Tangitū Limited Director Tom Manaena provided a brief overview of key activities undertaken by the MTL Board in the past year with the following key points noted:

- The focus for MTT whenua assets affected by Cyclone Gabrielle is on successful rebuilding and resilience.
- Tironui Road redevelopment will add value to MTT's investment portfolio.
- Hāpai Housing JV strategic investment provides opportunity for whānau to have home ownership.
- 2024-25 annual investment returns exceeded the MTT SIPO requirements.
- MTT SIPO has been reviewed and amended to ensure it aligns with the values of MTT.
- Pāmu- kōrero on remediating the whenua to its original condition resulted in a settlement being agreed and accepted by MTT.
- Farm environmental plan has been initiated for all whenua.

He pātai
Q: Hāpai Housing JV – how does this trickle down to whānau?
A: The investment allows MTT whānau priority one access for house builds after Mana Ahuriri who are also JV partners. Whānau were advised that they do not need to be on the housing register to be eligible.

Q: Tironui - is the increase value factored into the return on investment (ROI)?
A: Currently receiving above market rent now with payments over the twelve-year lease period recouping redevelopment costs.

Q: Hāpai Housing – is that Jamie Tuuta's initiative? Ka Uruora yes. Is the investment a key to the door?
A: Yes, a key to the door for MTT whānau.

Pūrongo Pūtea | Financial Report

Virtual CFO Campbell Furlong provided a high-level overview of the MTT FYE 2024-25 results commending the achievements of the Trust during a time of recession.
Key highlights:

- Change of balance date to June resulting in the 2024-25 financial statements covering a fifteen (15) month period.
- The external funding achieved is a credit to MTT in what has been a tough economic environment.
- $5.2m income for the year.
- $4m net profit.
- Cycle of revaluation for MTT properties to ease this expense line and manage cashflow.
- Outstanding results for MTT in the current climate.

He pātai
Q: Will MTT offices be relocated to 139 Beach Road?
A: Priority is for the Marae Trustees to rebuild the Marae but maybe offices could be considered in the future.

Q: Property, plant, and equipment increase; how did this happen?
A: This is due to the cabins moving from WIP on the balance sheet in the previous financial year to assets (approx. $3m) in the 2024-25 financial year.

Q: Has some of the profit been put aside?
A: Some profit has been ringfenced for future investment into assets and other mahi.

Ngā Mōtini | General Resolutions

Resolution 2: That the Trust's audited financial statements for the year ended 30 June 2025 be accepted.

Moved: Jared Pullar
Seconded: Violet Stevens.
CARRIED

Resolution 3: That BDO be appointed to audit the Trust's financial statements for the current financial year, 1 July 2025 to 30 June 2026.

Moved: Marewa Reti
Seconded: Lizzie Taurima.
CARRIED

Mahere ā-Tau 2025 – 2026 | Annual Plan 2025-2026
Rautaki ā-Tau 2025-26 | Annual Plan 2025-2026

MTT Deputy Chair provided insight to the MTT Annual Plan acknowledging the expectation of whānau and the limited resource of a very small team and pūtea. The Annual Plan (as presented) is ambitious with a touch of realism noting the most important priority is for MTT to support the Marae rebuild whilst at the same time aligning to the Trust's agreed six pou.

MTT continues to represent whānau and Hapū on many fronts, protecting and uplifting the interests of the takiwā that sometimes overlap with other PSGEs. Communication is a key part of bringing whānau on the journey so a renewed focus on communications will ensure that whānau are kept informed.

Attendees were advised that the Annual Plan reporting cycle has moved to align with Matariki, grounded in MTT tikanga and the seasons followed by tīpuna, with a new pou "Mana Motuhake" added to the annual plan. This pou is about strengthening the voice and authority of Hapū, protecting stories and knowledge, and making sure engagement with whānau is strong, open, and meaningful.

The focus for the coming year is to support the rebuild of Tāngoio Marae, growing leadership around the kaupapa, and capturing the kōrero tuku iho.

Whānau wellbeing and resilience continue to be supported. The Trust is exploring housing opportunities to see where it can assist whānau into home ownership.

Caring for the taiao remains at the heart of the Trust's mahi with commitment to the ongoing restoration, protection and strengthening of the environment.

Pānui Kōrero | General Business
No general business raised for discussion.

Whakamana / Pōtitanga Taratī | Trustee election
The Deputy Chair provided an update on the MTT election process noting the following:

- Electionnz were remiss in not including all MTT adult registered members (particularly overseas based whānau) in the distribution of the voting packs.
- This deems the recently completed election process null and void.
- The nominations process remains valid and does not need to be reopened with all four candidates continuing to stand.
- A new vote will be held to elect Trustees from the four nominees, and the candidates will be kept informed.

Trustee Continuity
Three Trustee terms conclude at the AGM. Under clause 3.3(a) of the Trust Deed, the remaining four Trustees can appoint Trustees to fill these vacancies for the interim period. The intention is to confirm the outgoing Trustees into these roles until the voting process is completed to ensure continuity and stable governance while the election process takes place again.

Next steps
All eligible members in Aotearoa, Ahitereiria and overseas will receive new voting packs with MTT working with Electionz to confirm the updated timeline, with whānau updated once this is finalised. Electionz will run the process and communicate directly with eligible voters. When voting closes, the Returning Officer will confirm and announce the results. Updates will continue to be shared through email, the website, and social media channels.

Closing Kupu
This reset is about upholding integrity and fairness for all whānau, with the Trustees committed to following the Trust Deed and ensuring every whānau member has a fair and lawful opportunity to take part in the election.

He pātai
Q: Will there be any compensation for costs incurred by MTT regarding the mismanagement of the MTT voting process by Electionnz?
A: Ongoing kōrero with Electionnz will include compensation for MTT costs.

Q: Is MTT sure that they have followed the processes and have not been part of the void voting process?
A: Yes, MTT have checked their processes; no errors have been made. Electionnz admitted they failed MTT and apologised for what happened.

Q: Is MTT happy with the election pānui and if so, why didn't those that did not receive the election pack contact MTT?
A: Communications have been shared over various platforms to keep all well informed.

Q: Will there be any decisions made during this period of disruption by the retiring Trustees?
A: MTT have been working hard to identify decisions that retiring Trustees may have made, and to put on hold any enduring decisions until the new Board is in place.

Q: Whakatipu kaitiaki– is this around the taiao? Are the team planning wānanga around the rākau?
A: No wānanga to date on the rākau.

Q: Elections - how will the results be announced?
A: The process is still being worked through, but results will be via the Returning Officer.

Matters arising
- CEO and management were asked to ensure that all communications to whānau are inclusive and delivered in a way that promotes whānau engagement.
- MTT to ensure regular communication and updates are provided to whānau to ensure they are kept well informed.

Member Maree Brown congratulated the team adding she was very satisfied with the year's outcome.

Trustee acknowledgements
Deputy Chair Shane Taurima acknowledged the following outgoing MTT Trustees:

- George Puna, who has undertaken a lot of mahi for MTT while based in Australia, is not seeking re-election.
- Charmaine Butler, who has been with MTT pre-inception, while not seeking re-election will remain involved with the registration committee.
- Tania Hopmans, who has served MTT for thirty years, is not seeking re-election.

Further kōrero to be shared at te hākari at the close of the AGM.

Karakia whakakapi
Kaumātua Bevan Taylor acknowledged the mahi of all involved and delivered the karakia whakakapi followed by a waiata.

Hui closed 12.36pm.


RUN
TO WIN

Pānui mō te Hui ā-Tau | Notice of Annual General Meeting

Maungaharuru-Tangitū Trust gives notice that our Hui ā-Tau (Annual General Meeting) will be held at Te Kura Kaupapa Māori o Te Ara Hou, 22 Wycliff Street, Marewa, Napier.

10 karaka i te ata, Rāhoroi, te 31 o Whiringa-ā-nuku 2026
10.00am, Saturday, 31 October 2026

Rārangi Take | Agenda

- Karakia | Prayer
- Mihi | Welcome
- Kawa o te Hui ā-Tau | Protocols for the AGM
- Te Hanganga o te Taratī | Trust Group Organisational Structure
- Ngā Meneti o te Hui ā-Tau 2025 | Minutes of the 2025 AGM
- Pūrongo ā-Tau | Annual Report 2025–2026
- Pūrongo Pūtea | Financial Report
- Mahere ā-Tau 2026–2027 | Annual Plan 2026–2027
- Pānui Kōrero | General Business
- Pānui mō ngā Taratī | Announcement of Trustees

Taratī | Trustees

Nominations were called for the vacant Trustee positions in accordance with the Maungaharuru-Tangitū Trust Deed. Two eligible nominations were received for two vacancies, so no Trustee election was required.

We congratulate Robbie Paul, who returns as a Trustee, and Krystal Tāne-Haimona, who joins the Board. Their appointments take effect at the conclusion of the Hui ā-Tau on 31 October 2026. Their profiles follow.

Audited Financial Statements

A full set of the Audited Financial Statements for the 12 months ended 30 June 2026 can be requested from the tari.

06 835 3300 | 0800 (0800 826 4646) | office@.maori.nz

Returning Trustee



I am seeking re-nomination to the Board of Maungaharuru-Tangitū Trust for what would be my third and final term as a Trustee.

It has been both a privilege and a responsibility to serve our people during a period of significant change, challenge, and progress for Marae. Across my first two terms, I have remained committed to ensuring that our governance decisions support the long-term aspirations of our whānau, Hapū, and future generations.

My first term was focused on one of the most important strategic decisions for the marae: progressing the relocation of Marae out of the flood zone. This required careful planning, consultation, and a long-term vision to ensure the marae would remain a place of safety and connection for generations to come.

During my second term, our focus shifted to recovery and rebuilding following Cyclone Gabrielle. The devastation caused by the cyclone reinforced the importance of resilient infrastructure and strong governance. I have been proud to contribute to the decisions that have enabled the marae to recover, secure resources, and continue progressing toward its future home.

We have now reached another important milestone with the purchase of land and the commencement of the new marae development. If re-nominated, my focus during this final term will be to help see the project through to completion ahead of the planned opening in March 2028. Continuity of governance, maintaining project oversight, managing risks, and ensuring accountability for delivery will be critical over the next two years.

As a current Trustee, I contribute through my roles on Te Rōpū Aroturuki (Audit and Risk Committee) and Te Matataki (Marae Development Committee). These committees provide oversight of organisational risk, financial stewardship, governance assurance, and the delivery of the marae development project. My involvement enables me to bring both strategic and operational perspectives to Board discussions.

Professionally, I bring extensive governance, leadership, financial management, contract management, risk management, and organisational development experience. As a General Manager, I oversee organisational strategy, financial sustainability, compliance, stakeholder relationships, and community development initiatives. These skills support my ability to analyse complex issues, provide informed governance oversight, and contribute to sound decision-making on behalf of our beneficiaries.

I remain deeply committed to the aspirations of Maungaharuru-Tangitū and Marae. I believe my experience, continuity, and commitment to completing the marae development project position me well to contribute effectively during this final term, ensuring we honour the work undertaken to date and deliver a lasting legacy for future generations.

Ngā mihi nui,
Robbie Paul

Incoming Trustee



Tēnā koutou, e te whānau.

Ko Krystal Tāne-Haimona ahau. I was born and raised in Bayview and grew up at Tāngoio with my great-grandparents, Heeni and Laddie Andrews and my parents Les and Sandra Tāne. Tāngoio has always been part of who I am. I care deeply about our whānau, our marae and the future of our Hapū.

I am standing for election as a Trustee of Maungaharuru-Tangitū Trust because I want to do my part. I am hardworking, practical and prepared to get stuck into the detail. I believe good decisions begin with listening, asking the right questions and doing the mahi needed to achieve the best outcomes for our whānau.

For more than 20 years, I have worked across iwi and government. During my 12 years at Inland Revenue, I looked after the regional Māori economy portfolio. Working alongside post-settlement governance entities, marae, Hapū, kōhanga reo and Māori land trusts to help them understand and meet their tax obligations. That experience taught me the importance of explaining complicated information clearly, so whānau can understand it, have confidence in the decisions being made and know their organisations are well managed.

As Strategic Lead for Ngāti Kahungunu Iwi and Ara Poutama Aotearoa (Department of Corrections), I have been privileged to work at the interface of iwi leadership, government systems, and community aspirations. My role has centred on leading transformational change grounded in whānau voice and on designing kaupapa that are visionary, values driven, and operationally sound. I have led significant multi agency partnerships with the Ministry of Justice, New Zealand Police, and Ara Poutama Aotearoa, ensuring that iwi perspectives shape strategy, design, and delivery across Te Matau a Māui.

One example is Te Ao Mārama, where I have helped bring together whānau, iwi, the judiciary and government agencies to make the District and Family Courts in Hastings and Napier more responsive to Māori. This has created a stronger place for local tikanga, iwi knowledge and whānau voices within the justice system.

Since 2024, I have served as a Trustee and Treasurer of Tāngoio Marae. I have helped make the marae's finances clearer for whānau, strengthen financial reporting and accountability, refresh the Trust Charter and governance policies, and establish an Audit and Risk Committee. I am also a member of Te Matataki, supporting the rebuild of our marae - a kaupapa very close to my heart.

Hauora and whānau wellbeing are also especially important to me. As a Trustee of Te Kupenga Hauora Ahuriri, I help govern kaupapa Māori health and social services that support local whānau to be healthy, connected and well. This mahi has strengthened my belief that good governance must make a meaningful difference in the everyday lives of whānau.

If elected, I will bring financial and governance experience, sound judgement and a strong work ethic. I will work constructively with the other Trustees, remain connected and accountable to our whānau, and keep the long-term interests of our Hapū at heart.

For me, this role is about protecting what our tūpuna have handed down to us and helping create a strong future for our tamariki and mokopuna.

Whakapā Mai

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